



Tuesday, September 8, 2020

6:00 PM

Council Chambers

**CALL TO ORDER**

**CITIZEN COMMENTS**

*This is an opportunity for citizens to address the board on any matter posted on the agenda or over which the board has authority. Citizens may speak up to three (3) minutes or the time limit determined by the presiding officer.*

**ACTION ITEMS:**

- A. Approval of Minutes** from Finance Committee Meeting August 11, 2020.
- B. Discuss and take action on the proposed Fiscal Year 2020-2021 budget.** *(The city council will hold public hearings on the proposed budget on September 8<sup>th</sup> at 7:00pm and September 15<sup>th</sup> at 5:30pm in the council chamber. All citizens are encouraged to review the proposed budget and submit their comments for consideration.)*
- C.** The next meeting will be scheduled as needed.

**ADJOURN**

*The Finance Committee reserves the right to retire into executive session concerning any of the items listed on this Agenda, whenever it is considered necessary and legally justified under the Open Meeting Act. A quorum of the council, other committee, board and commission members may be present at this meeting; no action will be taken by them.*

*This facility is wheelchair accessible and handicapped parking spaces are available. Requests for accommodations for the hearing impaired must be made 48 hours prior to this meeting. Please contact the City Secretary's Office at (817) 710-2526 for assistance.*

*I certify that the above notice was posted on the bulletin board at the Westworth Village City Hall, 311 Burton Hill Road, Westworth Village, Texas on this, the 3<sup>th</sup> day of September 2020, at 5pm, in accordance with Chapter 551 of the Texas Government Code.*

**Brandy G. Barrett, TRMC**  
City Secretary





# Westworth Village

## Finance Committee Meeting Minutes

Municipal Complex  
311 Burton Hill Road  
Westworth Village, TX 76114  
cityofwestworth.com

Tuesday, August 11, 2020

6:15 PM

Council Chambers

### ATTENDEES:

Chair	Sharon Schmitz
Member	Tiffany Aller
Member	Rosa Mendez
Member	John Davies
Member	Christina Cowden
Ex-Officio Member	L. Kelly Jones
City Secretary	Brandy Barrett
Chief of Police	Kevin Reaves

### ABSENT:

**CALLED TO ORDER:** Due to the COVID-19 pandemic, state, county and local disaster declarations, the meeting was called at 6:15pm by Councilwoman Schmitz via a GoToMeeting teleconference. Members of the public joined electronically using the information published on the agenda.

### CITIZEN COMMENTS:

- No citizen comments were made.

### ACTION ITEMS:

#### A. Approval of Minutes

**MOTION to approve the minutes of the Finance Committee meeting on July 14, 2020.**

- MADE BY:** Tiffany Aller. **SECOND:** Rosa Mendez.

**Motion passed unanimously** by a vote of 5 Ayes and 0 Nays.

### BRIEFING ITEMS:

- B.** Review and discuss the current Fiscal Year 2019-2020 budget and the draft Fiscal Year 2020-2021 budget. Mayor Jones presented an overview of the proposed budget. Public hearings on the FY2020-2021 proposed budget will be held on September 8<sup>th</sup> at 7:00pm and September 15<sup>th</sup> at 5:30pm, prior to the council taking action on the ad valorem tax rate and budget.
- C.** Councilwoman Schmitz requested the next meeting be held on September 8<sup>th</sup> at 5:30pm, to provide additional time for a detailed budget review.

**ADJOURNED at 6:58pm by Councilwoman Schmitz.**

MINUTES APPROVED on this, the 8<sup>th</sup> day of September 2020.

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**Sharon Schmitz, Chair**

**ATTESTED TO BY:**

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**Brandy G. Barrett, TRMC**  
City Secretary



# Westworth Village

## Staff Report

Municipal Complex  
311 Burton Hill Road  
Westworth Village, TX 76114  
cityofwestworth.com

September 8, 2020

FY20-21 Budget Highlights

Council Chambers

### ***Ad Valorem Tax Rate:***

TAD Appraised Value: \$455,802,260 with an estimated taxable value of \$358,527,323

- No change in proposed exemptions for property owners
- If the tax rate exceeds .614194 it must be placed on the ballot for a vote
- If the tax rate exceeds .492203 voters can petition for it to be placed on the ballot for a vote
- The No New Revenue tax rate is .437195
- The proposed tax rate for this budget is .475000

To view how our city stacks up to all Tarrant county locations visit the Truth in Taxation website at <https://www.tarranttaxinfo.com/tax>

### ***General Fund Budget***

#### REVENUE:

- Sales tax estimated based on 2020 rates and adding \$62K for Shady Oaks reopening.
- Ad Valorem rate remains the same as this year .475
- Decrease in court revenue in anticipation of OCA and state restrictions on municipal courts
- Decrease in permit revenue in anticipation of decreased construction market

#### EXPENSES:

- Rate increase by the Fort Worth Fire Department of \$21,712 annually / \$1,809 per month
- 3% cost of living increase
- Maintains 2020 spending levels in most areas
- Increase for unfunded state mandate in cyber security training
- Increase to replace end of life computers
- Increase to cover new streetlights installation and operations
- Does not replace the position eliminated in the current fiscal year

### ***Street Fund Budget***

#### REVENUE:

- Sales tax estimated based on 2020 rates with minimal increase

#### EXPENSES:

- Increase to purchase street patching equipment

### ***Capital Budget***

#### REVENUE:

- Includes a transfer from Gas Royalties

#### EXPENSES:

- Includes resurfacing of Roaring Springs Road, utilizing the counties equipment and labor program, the city pays the cost of materials and traffic control.

***Crime Control and Prevention District Fund Budget (approval recommended by the CCPD Board)***

REVENUE:

- Sales tax estimated based on 2020 rates with minimal increase

EXPENSES:

- Includes a 3% cost of living increase
- Maintains 2020 spending levels
- Funds one new police vehicle

***Economic Development (WRA) Fund Budget (approval recommended by the WRA Board)***

REVENUE:

- ¼ of the general estimated sales tax revenue for the city.
- Ad Valorem tax rate remaining at .475.
- Transfer of funds from the money market account to cover the cost of the parks

EXPENSES:

- Includes a 3% cost of living increase
- Maintains 2020 spending levels in most areas
- Increase in equipment to care for the new parks
- Expense of funds from the money market account to cover the cost of the parks
- Eliminates transfer to Hawks Creek Golf Course

***Debt Service Budget***

REVENUE:

- Ad Valorem rate remains the same as this year .475
- Transfers from both enterprise funds to cover their portion of the debt

EXPENSES:

- No change in debt schedule from prior years, no new debt has been added

***Water Enterprise Fund Budget***

REVENUE:

- Increase in Storm Sewer Fees (TCEQ requires a drainage study every 5 years, the last study was completed in 2011 and the fees have not changed since. An ordinance will be on this month's council agenda to adopt new fees and the expenses have been increased to perform a new study.)

EXPENSES:

- Increased equipment to cover the cost of a tractor attachment
- Maintains 2020 spending levels in most areas
- Increased engineering fees for the required TCEQ drainage study

***Hawks Creek Golf Course Enterprise Fund Budget***

REVENUE:

- Increased green fees: forecasting 32,000 rounds at an average of \$37 each
- Removed the WRA fund transfer

EXPENSES:

- Increase to equipment to continue repairing or replacing aging equipment



### ***Gas Royalties Fund Budget***

#### REVENUE:

- Anticipated decrease due to continued fluctuations in the economy

#### EXPENSES:

- Transferred all anticipated revenue to the capital fund to offset the cost of resurfacing Roaring Springs Road

I was asked to report the financial implication in this proposed budget if the tax rate was lowered to \$0.470 per \$100 valuation. The general fund budget revenue would be decreased by \$17,927, thereby lowering the total of all funds from \$176,831 to \$158,904. Based on the anticipated legislative action in the coming year, I do not recommend lowering the tax rate at this year.

*Questions regarding the proposed budget should be submitted to Brandy Barrett by calling 817-710-2526 or via email [bbarrett@cityofwestworth.com](mailto:bbarrett@cityofwestworth.com)*





**Westworth Village**



# **FISCAL YEAR 2020-2021**

## **PROPOSED BUDGET**

City of Westworth Village  
311 Burton Hill Rd  
Westworth Village, TX 76114



## Table of Contents

MAYOR’S MESSAGE .....	4
CITY COUNCIL AND ADMINISTRATION .....	6
ORGANIZATIONAL CHART.....	5
MISSION STATEMENT.....	6
VISION STATEMENT.....	7
BUDGET TOTALS.....	8
BANK BALANCES.....	10
GENERAL FUND .....	13
Administration Expenses.....	15
Facilities Expenses .....	16
Police Expenses .....	17
Municipal Court Expenses .....	19
Fire Protection and Prevention Expenses .....	20
Library Expenses .....	21
STREET FUND .....	28
CAPITAL FUND .....	30
CRIME CONTROL & PREVENTION DISTRICT FUND .....	32
ECONOMIC DEVELOPMENT (WRA) FUND.....	34
DEBT SERVICE FUND .....	37
WATER FUND .....	41
HAWKS CREEK GOLF CLUB FUND .....	46

## Ad Valorem Tax Rate

This budget is based on no change to the *ad valorem* tax rate of \$0.475 per \$100 of valuation. More revenue will be raised due to new properties coming onto the tax rolls and increased valuation from redeveloped properties.

This budget will raise more total property taxes than last year's budget by \$220,013, and of that amount \$119,511 is tax revenue raised from new property added to the tax roll this year.

The city offers *ad valorem* tax exemptions and encourages all citizens to use them:

City	2020 Homestead Exemption	>65
Arlington	20%; Min \$5,000	\$60,000
<b>Westworth Village</b>	<b>20%; Min \$5,000</b>	<b>\$50,000</b>
Fort Worth	20%; Min \$5,000	\$40,000
White Settlement	20%; Min \$5,000	\$37,000
Sansom Park	1%; Min \$5,000	\$20,000
River Oaks	-	\$15,000
Westover Hills	-	\$0

# MAYOR'S MESSAGE

I am pleased to deliver the City of Westworth Village's 2020-2021 fiscal year budget.

I closed last year's budget message by stating "*Westworth Village is poised for continued economic success, and for an ever-increasing level of municipal service to its citizens.*"

Mission accomplished.

The 2019-2020 fiscal year was yet another outstanding year of progress for Westworth Village. Highlights of the new 2020-2021 budget, and accomplishments during the past fiscal year, include the following:

- completion of a citywide citizen survey, seeking your input on the city's issues and priorities. You spoke, and we listened.
- the city's certified tax base increased to \$359 million, representing a 14% increase over last year's value of \$310 million. Since 2016, the city's tax base has increased an incredible 42%.
- a steady tax rate of \$0.475, less than the city's historical \$0.50 per \$100 valuation tax rate
- a balanced general fund budget, with strong cash reserves equal to 46% of total annual operating expenses
- Hawks Creek Golf Club "standing alone," with no supporting cash infusion from other city sources
- \$450,000 budgeted for the creation of two new parks at city hall, and improvements to Kaster Korner
- in response to citizen concerns regarding speeding, a reduction in the residential speed limit throughout the city to 25 mph
- in response to citizen input, funding for 13 additional street lights throughout the town's original layout
- in response to citizen input, adoption of a drainage ordinance, requiring an approved drainage plan for all new residential construction. Additional drainage requirements are under current review

- improvement of the Burton Hill Elementary school crossing, resulting in both increased child pedestrian safety and enhanced traffic flow
- completion of the eight-year long citywide trail system
- budgeted funds for a complete resurfacing of Roaring Springs
- implemented last year's "performance-based" budget concept, which sets forth each city department's objective fiscal year performance goals to enhance city services to our citizens

In conclusion, the City of Westworth Village remains very strong financially, with a rapidly-expanding tax base and an historically low tax rate. Through both visionary leadership from our elected predecessors and a dedicated city staff, Westworth Village finds itself in a position to improve city services and amenities while maintaining that low tax rate. The city's continued financial strength, excellent location, outstanding police department, desirable neighborhoods, and just darned friendly people make Westworth Village a commercial and residential destination of choice.

I'll say it again: *"Westworth Village is poised for continued economic success, and for an ever-increasing level of municipal service to its citizens."*



--Mayor Kelly Jones



**L. Kelly Jones**

Mayor - City of Westworth Village

[mayorjones@cityofwestworth.com](mailto:mayorjones@cityofwestworth.com)

City Hall: 817-710-2509 | Office: 817-265-0440

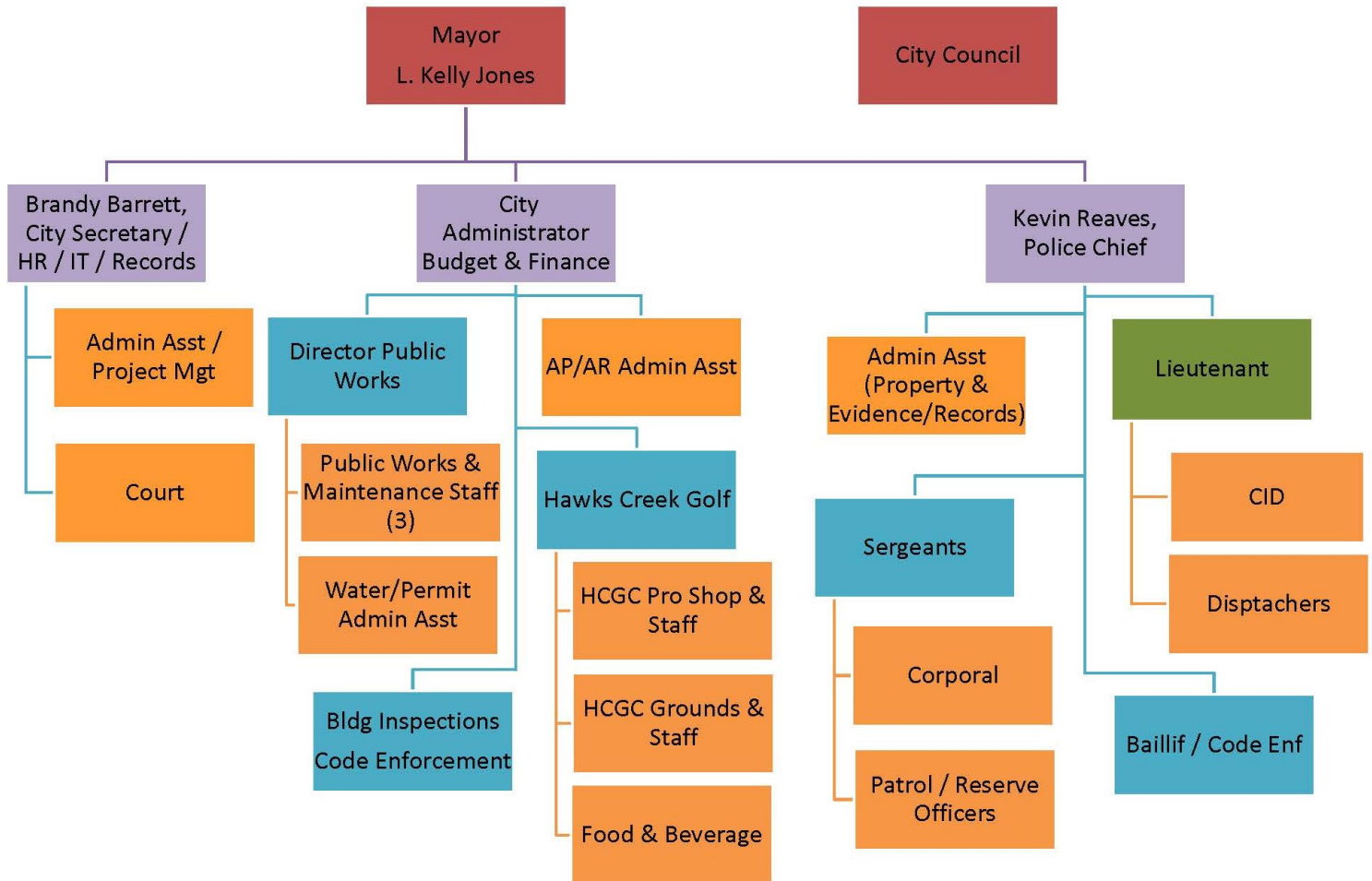
Westworth Village City Hall, 311 Burton Hill Road, Westworth Village, Texas 76114

## CITY COUNCIL AND ADMINISTRATION

L. Kelly Jones	Mayor
Rosa Mendez	Council Place 1
*	Council Place 2
*	Council Place 3
Abraham Elizondo	Council Place 4
*	Council Place 5
<i>*Pending November Election Results</i>	
Brandy G. Barrett	City Secretary
Kevin C. Reaves	Chief of Police
Open Position	City Administrator



# ORGANIZATIONAL CHART



## MISSION STATEMENT

The Mayor and City Council's mission is to protect and enhance the quality of life of our residents. While maintaining our strong sense of community and citizen involvement, we will continue to provide leadership for future development. We honor Westworth Village's strong diverse heritage - from the original ranchers to our military families. Our residents celebrate their collective diversity and enjoy a positive community spirit.

Our proximity to Fort Worth and DFW Airport affords our community with the ability to sustain year-round economic success. We continue to maintain financial stability and low property taxes while meeting the needs of the community.

Your council serves you. We welcome your comments and invite you to join us in making this community the very best in the metroplex!

# VISION STATEMENT

## "Our Pathway to the Future"

We, the citizens of Westworth Village, Texas - will provide the resources necessary to ensure:

- Our neighborhoods and commercial areas are safe;
- The services provided by the city meet or exceed our expectations;
- The program of replacing the city's basic infrastructure is completed and thereafter its infrastructure is maintained to a high standard;
- The city sustains its success in attracting, motivating, and retaining a talented, capable, responsible, and responsive professional staff.

Maintain the financial integrity of the city by ensuring that it sustains a sound revenue base and that expenditures remain balanced with city revenues.

Retain the geographic integrity of our residential neighborhoods while promoting and sustaining attractive and successful commercial development along Highway 183 west of Kings Branch Creek.

Encourage investment and owner occupancy in our single-family neighborhoods.

Actively support the teachers, staff, and students at Burton Hill Elementary School and work constructively with the Fort Worth Independent School District to continually improve the performance of students at Stripling Middle School and Arlington Heights High School.

Cooperate with, assist, and support, the leaders of the Naval Air Station Joint Reserve Base to assist them in successfully fulfilling their mission.

Encourage community involvement and provide city supported and encouraged community activities and facilities that adapt to changes in the city's demographic profile.

**Take pride in and promote our city.**

# BUDGET TOTALS

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>GENERAL FUND</b>					
Revenue	\$ 3,691,591	\$ 3,690,061	\$ 3,576,657	\$ 3,501,935	\$ 3,978,482
Expenses	\$ 3,421,508	\$ 3,065,833	\$ 3,553,015	\$ 3,569,739	\$ 3,874,874
Net Revenue	\$ 270,083	\$ 624,228	\$ 23,642	\$ (67,804)	\$ 103,609
<b>WATER ENTERPRISE FUND</b>					
Revenue	\$ 1,457,053	\$ 1,433,875	\$ 1,367,200	\$ 1,367,200	\$ 1,457,200
Expenses	\$ 1,289,371	\$ 1,376,531	\$ 1,369,002	\$ 1,367,104	\$ 1,463,936
Net Revenue	\$ 167,682	\$ 57,344	\$ (1,802)	\$ 96	\$ (6,736)
<b>CAPITAL FUND</b>					
Revenue	\$ 195,516	\$ 246,801	\$ 786,897	\$ 765,191	\$ 335,120
Expenses	\$ 1,272,495	\$ 491,047	\$ 786,897	\$ 1,003,133	\$ 410,000
Net Revenue	\$ (1,076,979)	\$ (244,246)	\$ -	\$ (237,942)	\$ (74,880)
<b>CCPD SALES TAX FUND</b>					
Revenue	\$ 526,883	\$ 592,524	\$ 568,874	\$ 568,874	\$ 570,000
Expenses	\$ 529,519	\$ 561,073	\$ 562,598	\$ 562,598	\$ 570,093
Net Revenue	\$ (2,636)	\$ 31,451	\$ 6,276	\$ 6,276	\$ (93)
<b>DEBT SERVICE</b>					
Revenue	\$ 857,585	\$ 900,913	\$ 968,235	\$ 989,881	\$ 1,017,528
Expenses	\$ 950,101	\$ 878,378	\$ 951,918	\$ 951,918	\$ 920,686
Net Revenue	\$ (92,516)	\$ 22,536	\$ 16,317	\$ 37,963	\$ 96,842
<b>ECON DEV SALES TAX FUND (WRA)</b>					
Revenue	\$ 267,412	\$ 301,702	\$ 288,285	\$ 288,285	\$ 754,160
Expenses	\$ 664,746	\$ 523,845	\$ 354,544	\$ 357,585	\$ 750,630
Net Revenue	\$ (397,334)	\$ (222,143)	\$ (66,259)	\$ (69,300)	\$ 3,530
<b>HAWKS CREEK ENTERPRISE FUND</b>					
Revenue	\$ 1,548,567	\$ 1,577,224	\$ 1,740,586	\$ 1,740,586	\$ 1,758,461
Expenses	\$ 1,742,049	\$ 1,587,776	\$ 1,740,586	\$ 1,739,728	\$ 1,762,693
Net Revenue	\$ (193,482)	\$ (10,552)	\$ -	\$ 858	\$ (4,232)
<b>STREET SALES TAX FUND</b>					
Revenue	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
Expenses	\$ 131,529	\$ 294,582	\$ 253,370	\$ 264,343	\$ 241,517
Net Revenue	\$ 132,578	\$ 2,938	\$ 31,065	\$ 20,092	\$ 58,792
<b>TOTAL ALL FUNDS</b>					
Revenue	\$ 8,808,714	\$ 9,040,620	\$ 9,581,169	\$ 9,506,386	\$ 10,171,260
Expenses	\$ 10,001,318	\$ 8,779,064	\$ 9,571,930	\$ 9,816,148	\$ 9,994,429
Net Revenue	\$ (1,192,605)	\$ 261,556	\$ 9,239	\$ (309,761)	\$ 176,831

		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>GAS WELL ROYALTIES</b>						
Revenue	\$	-	\$ -	\$ 360,000	\$ 205,000	\$ 175,000
Expenses	\$	-	\$ -	\$ 45,260	\$ 45,260	\$ 175,000
Net Revenue	\$	-	\$ -	\$ 314,740	\$ 159,740	\$ -

# BANK BALANCES

## CASH ON HAND (BUDGETED BANK BALANCES)

	Adopted FY20 Budget	Proposed Budget 2021	Bank Balance 10/1/2019	Projected FY21 Beginning Balance 10/1/2020	Projected FY22 Beginning Balance 10/1/2021
<b>GENERAL FUND</b>					
Revenue	\$ 3,501,935	\$ 3,978,482	\$ 952,998	\$ 885,194	\$ 988,802
Expenses	\$ 3,569,739	\$ 3,874,874			
Net Revenue	\$ (67,804)	\$ 103,609			
<b>WATER FUND</b>					
Revenue	\$ 1,367,200	\$ 1,457,200	\$ 739,020	\$ 739,116	\$ 732,380
Expenses	\$ 1,367,104	\$ 1,463,936			
Net Revenue	\$ 96	\$ (6,736)			
<b>CAPITAL FUND</b>					
Revenue	\$ 765,191	\$ 335,120	\$ 210,781	\$ (27,161)	\$ (102,041)
Expenses	\$ 1,003,133	\$ 410,000			
Net Revenue	\$ (237,942)	\$ (74,880)			
<b>CCPD</b>					
Revenue	\$ 568,874	\$ 570,000	\$ 57,804	\$ 64,080	\$ 63,987
Expenses	\$ 562,598	\$ 570,093			
Net Revenue	\$ 6,276	\$ (93)			
<b>DEBT SERVICE</b>					
Revenue	\$ 989,881	\$ 1,017,528	\$ 265,416	\$ 303,379	\$ 400,221
Expenses	\$ 951,918	\$ 920,686			
Net Revenue	\$ 37,963	\$ 96,842			
<b>WRA</b>					
Revenue	\$ 288,285	\$ 754,160	\$ 1,564,082	\$ 1,494,782	\$ 1,048,312
Expenses	\$ 357,585	\$ 750,630			
Net Revenue	\$ (69,300)	\$ 3,530			
<b>HAWKS CREEK</b>					
Revenue	\$ 1,740,586	\$ 1,758,461	\$ 64,016	\$ 64,874	\$ 60,642
Expenses	\$ 1,739,728	\$ 1,762,693			
Net Revenue	\$ 858	\$ (4,232)			
<b>STREET FUND</b>					
Revenue	\$ 284,435	\$ 300,310	\$ -	\$ 20,092	\$ 78,884
Expenses	\$ 264,343	\$ 241,517			
Net Revenue	\$ 20,092	\$ 58,792			
<b>TOTAL FUNDS</b>					
Revenue	\$ 9,506,386	\$ 10,171,260	\$ 3,854,117	\$ 3,544,356	\$ 3,271,187
Expenses	\$ 9,816,148	\$ 9,994,429			
Net Revenue	\$ (309,761)	\$ 176,831			

	Adopted FY20 Budget	Proposed Budget 2021	Bank Balance	Projected FY21 Beginning Balance	Projected FY22 Beginning Balance
<b>GAS WELL ROYALTIES</b>			10/1/2019	10/1/2020	10/1/2021
Revenue	\$ 205,000	\$ 175,000	\$ 1,483,012	\$ 932,066	\$ 932,066
Expenses	\$ 45,260	\$ 175,000			
Net Revenue	\$ 159,740	\$ -			
<b>GRAND TOTAL</b>					
Revenue	\$ 9,711,386	\$ 10,346,260	\$ 5,337,129	\$ 4,476,421	\$ 4,203,252
Expenses	\$ 9,861,408	\$ 10,169,429			
Net Revenue	\$ (150,021)	\$ 176,831			

# GOVERNMENTAL FUNDS



## GENERAL FUND

The city uses a conservative approach to budgeting both revenue and expenses, as we are unable to predict when the pandemic will end or the long-term effects it will have to both commercial businesses and local growth. The two major sources of revenue for the General Fund are ad valorem and general sales taxes, making up approximately 60% of the total revenue. The remaining revenue is generated from franchise fees, permit fees, and court fines and fees.

- Sales tax revenue is dependent on the goods and services sold at Westworth Village businesses, and are affected by our local retailer's successes and failures, area workforce stability, and the overall stability in the US market. The sales tax in Tarrant County is 8.25%, of which two cents of every sales dollar goes to Westworth Village. One cent is used as revenue in the General Fund, ½ cent is used to fund CCPD, ¼ cent for the Street Fund, and ¼ cent for Economic Development. We encourage everyone to support our local Westworth Village businesses - this increases sales tax revenue which helps keep property taxes low, and it increases local job opportunities.
- Ad Valorem tax revenue, also known as property taxes, are affected by the state-imposed limitations on increases to property taxes. The city only collects a small portion of your total property tax. The majority of the total amount collected goes to Tarrant County services and Fort Worth ISD. This budget is based on no change to the current *ad valorem* tax rate of \$0.475 per \$100 of appraised value. To view how Westworth Village ad valorem tax rates compare to other areas in Tarrant and surrounding counties, visit the [tarranttaxinfo.com](http://tarranttaxinfo.com) website.

General Fund revenue is used to fund the following public services:

- Administration
- Facilities
- Police
- Municipal Court
- Fire Protection and Prevention Services
- Library Services

Some key points of change affecting revenue this year include:

- Anticipation of fewer new construction projects; therefore, permit fees have been reduced.
- Anticipation of fewer court revenues due to unfunded state mandates and limitations.
- Anticipated growth in general sales tax revenue as Shady Oaks Country Club will re-open, and new businesses (Burger King, Braum's) are anticipated on the sales tax rolls.
- Maintaining the current *ad valorem* tax rate based on the Tarrant County estimated net property tax value of \$358,527,323.

## General Fund Revenue Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>General Fund Revenue</b>					
Franchise Fees	\$ 391,799	\$ 402,078	\$ 422,750	\$ 421,750	\$ 421,750
Permit Fees	\$ 363,998	\$ 254,974	\$ 244,500	\$ 198,900	\$ 205,000
Sales Tax	\$ 1,333,493	\$ 1,501,252	\$ 1,435,673	\$ 1,435,673	\$ 1,524,048
Additional Revenue	\$ 221,642	\$ 207,266	\$ 173,401	\$ 173,401	\$ 173,401
Court Fines & Fees	\$ 392,983	\$ 327,865	\$ 342,900	\$ 287,900	\$ 315,700
WRA Distribution	\$ 270,000	\$ 200,000	\$ 100,000	\$ 100,000	\$ 115,000
HC Apartment Fee	\$ 108,378	\$ 133,923	\$ 135,000	\$ 135,000	\$ 135,000
Ad Valorem Tax	\$ 583,938	\$ 640,824	\$ 707,783	\$ 730,661	\$ 926,884
Misc Revenue	\$ 25,360	\$ 21,879	\$ 14,650	\$ 18,650	\$ 161,700
<b>Total Revenue</b>	<b>\$ 3,691,591</b>	<b>\$ 3,690,061</b>	<b>\$ 3,576,657</b>	<b>\$ 3,501,935</b>	<b>\$ 3,978,482</b>

### Goals and Objectives:

Goal: Have diverse and adequate funding sources

1. **Objective:** Maintain revenues to not be overly reliant on a single source
2. **Objective:** Maintain a minimum of six months' operating expenses in reserves

Goal: Operate the organization in a fiscally conservative manner

1. **Objective:** To adopt a tax rate equal to or less than the prior year
2. **Objective:** To increase the city's taxable value to decrease the overall tax burden

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Percentage of sales tax to overall budget	39%	41%	41%
1	Percentage of <i>ad valorem</i> tax to overall budget	17%	18%	18%
1	Percentage of residential portion of <i>ad valorem</i> tax	65%	64%	64%
2	Months of operational expenses in General Fund reserves	6	6	6
3	Revenues exceeded expenses	Yes	Yes	Yes
3	M & O tax rate	\$0.24	\$0.235	\$0.235
4	Citywide taxable value	\$267,000,000	\$300,000,000	\$300,000,000

## Administration Expenses

Administration expenses includes payroll for five full-time positions. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit. The largest expense is miscellaneous, which is composed primarily as sales tax payouts. Overall, there is little change in the city administration expenses.

### Administration Expense Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Administration</b>					
Payroll	\$ 543,453	\$ 543,570	\$ 490,850	\$ 489,500	\$ 461,176
Supplies	\$ 12,866	\$ 13,667	\$ 19,000	\$ 19,000	\$ 22,000
Training	\$ 18,538	\$ 22,713	\$ 23,000	\$ 23,000	\$ 23,000
Equipment	\$ 672	\$ 1,071	\$ 5,000	\$ 5,000	\$ 5,000
Professional Srv	\$ 78,030	\$ 77,172	\$ 83,500	\$ 88,500	\$ 98,500
Miscellaneous	\$ 639,419	\$ 321,769	\$ 672,685	\$ 682,685	\$ 838,406
Capital Expense	\$ 6,890	\$ 7,440	\$ 7,000	\$ 7,000	\$ 7,000
Information Tech	\$ 46,548	\$ 70,746	\$ 51,000	\$ 50,100	\$ 62,000
<b>Total Expenses</b>	<b>\$ 1,346,416</b>	<b>\$ 1,058,148</b>	<b>\$ 1,352,035</b>	<b>\$ 1,364,785</b>	<b>\$ 1,517,081</b>

### Goals and Objectives:

**Goal:** Operate the organization in a fiscally conservative manner

1. **Objective:** Operate within the budgeted expenses set forth by the city council.

**Goal:** Distribute information adequately to the public

1. **Objective:** Compliance with state mandated requirements of posting notices
2. **Objective:** Increase use and users of the email/text notification system

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	# of expense budget categories exceeded	5	5	5
2	Public Notice Compliance	100%	100%	100%
2	Open Records Response five days	100%	98%	90%
3	# of email/text notifications sent	N/A	103	100
3	# of email/text notification users	N/A	115	200

## Facilities Expenses

Facilities expenses are associated with city-owned buildings, and include routine building maintenance, daily utilities, insurance, and information technology. The expenses have increased due to the planned city parks, adding additional street lighting in the city, and replacing city entrance signage.

### Facilities Expense Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Facilities</b>					
<b>Supplies</b>	\$ 64,860	\$ 63,066	\$ 65,700	\$ 65,700	\$ 102,700
<b>Equipment</b>	\$ 59,052	\$ 55,657	\$ 50,000	\$ 50,000	\$ 50,000
<b>Professional Srv</b>	\$ 20,712	\$ 39,838	\$ 41,000	\$ 38,500	\$ 49,000
<b>Miscellaneous</b>	\$ -	\$ 25	\$ 1,000	\$ 1,000	\$ 21,000
<b>Insurance</b>	\$ 29,524	\$ 28,618	\$ 29,010	\$ 27,678	\$ 28,800
<b>Information Tech</b>	\$ 55,888	\$ 45,352	\$ 52,500	\$ 52,500	\$ 52,500
<b>Total Expenses</b>	<b>\$ 230,036</b>	<b>\$ 232,555</b>	<b>\$ 239,210</b>	<b>\$ 235,378</b>	<b>\$ 304,000</b>

### Goals and Objectives:

Goal: Extend the life expectancy of city building assets

1. **Objective:** Perform quarterly inspections of city HVAC units
2. **Objective:** Annual inspection of buildings

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Number of HVAC inspections	4	4	4
2	Number of citywide building inspections	1	1	2

## Police Expenses

Police services are funded from two revenue sources: General Fund and Crime Control and Prevention District funds. The expenses listed below are funded from the General Fund and are broken down into two expense categories: Administration and Operations. Expenses includes payroll for a total of ten full-time officers, including the chief and lieutenant, five full-time civilian employees, and a portion of a general mechanic position. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit. Overall, there are no additional expense changes from the current year.

### Police Expense Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Police</b>					
Payroll	\$ 1,093,959	\$ 1,013,822	\$ 1,259,200	\$ 1,259,200	\$ 1,317,602
Supplies	\$ 6,789	\$ 7,840	\$ 7,450	\$ 7,650	\$ 7,450
Training	\$ 22,732	\$ 17,700	\$ 21,150	\$ 21,300	\$ 21,150
Equipment	\$ 35,346	\$ 34,841	\$ 42,300	\$ 42,300	\$ 42,300
Professional Services	\$ 4,750	\$ 2,430	\$ 3,000	\$ 3,000	\$ 3,000
Miscellaneous	\$ 27,337	\$ 36,220	\$ 37,000	\$ 37,000	\$ 37,000
Insurance	\$ 10,951	\$ 10,164	\$ 11,500	\$ 10,511	\$ 11,500
Vehicle	\$ 36,714	\$ 37,072	\$ 41,000	\$ 41,000	\$ 41,000
Information Tech	\$ 62,758	\$ 57,790	\$ 58,000	\$ 58,000	\$ 58,000
<b>Total Expenses</b>	<b>\$ 1,301,336</b>	<b>\$ 1,217,880</b>	<b>\$ 1,480,600</b>	<b>\$ 1,479,961</b>	<b>\$ 1,539,002</b>

### Goals and Objectives:

**Goal:** Increase public safety and security

1. **Objective:** Hire and retain professional individuals to serve the needs of the community
2. **Objective:** Provide required training to maintain state license and Emergency Care Attendant (ECA) certifications

**Goal:** Meet the needs of citizens and solve problems within community

1. **Objective:** Reduce response time to priority one calls for service
2. **Objective:** Respond to crisis and emergency situations with appropriate training, equipment, and supplies

**Goal:** Increase the amount of proactive neighborhood and business patrols

1. **Objective:** Increase the number of detectives assigned to the Criminal Investigations Unit

**Goal:** Provide accountability, professionalism, and transparency in police services

1. **Objective:** Establish professional police management practices
2. **Objective:** Achieve Texas Best Practices Recognition

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**Performance Indicators:**

<b>Goal</b>	<b>Indicator</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Projection</b>	<b>FY 2021 Target</b>
<b>1</b>	Total response time	9:09	9:00	8:45
<b>1, 3</b>	Priority 1 response time	4:57	4:50	5:00
<b>5</b>	Criminal investigation assigned cases	281	250	300
<b>5</b>	Criminal investigation case clearance	90%	71%	73%
<b>1, 5</b>	Total cases	594	300	500
<b>1, 5</b>	Total case clearance	90.9%	83%	84%
<b>2, 4</b>	Estimated total training hours	600	1200	1200
<b>6</b>	Department policies implemented	10	15	5
<b>7</b>	Texas Best Practices standards met	100	162	168

## Municipal Court Expenses

Municipal court expenses include payroll and contract services for one full-time employee, municipal judges, prosecutor, and Spanish translator. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit. This year's expenses were slightly increased to cover the cost of required software to hold virtual court dockets, and the increased unfunded mandates in court security requirements.

### Municipal Court Expense Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<u>Court</u>					
Payroll	\$ 63,111	\$ 68,554	\$ 65,670	\$ 66,090	\$ 67,578
Supplies	\$ 1,891	\$ 1,901	\$ 2,500	\$ 2,500	\$ 2,500
Training	\$ 1,359	\$ 1,051	\$ 1,800	\$ 1,800	\$ 1,300
Equipment	\$ 443	\$ 20	\$ 500	\$ 500	\$ 500
Professional Services	\$ 39,375	\$ 36,332	\$ 37,600	\$ 37,600	\$ 37,600
Capital Expense	\$ -	\$ 1,499	\$ 1,500	\$ 1,500	\$ 2,000
Information Tech	\$ 36,804	\$ 36,563	\$ 35,100	\$ 43,125	\$ 46,500
<b>Total Expenses</b>	<b>\$ 142,983</b>	<b>\$ 145,921</b>	<b>\$ 144,670</b>	<b>\$ 153,115</b>	<b>\$ 157,978</b>

### Goals and Objectives:

**Goal:** Provide proactive court education to the public and local law enforcement

1. **Objective:** Provide the community with public education events and information
2. **Objective:** Provide educational training for local law enforcement

**Goal:** Maintain a Court of Record

1. **Objective:** Comply with Office of Court Administration reporting standards

### Performance Indicators:

Goals	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Public Education Activities	1	1	1
2	Local Law Enforcement Education Events	3	3	4
3	OCA Compliance	100%	100%	100%

## Fire Protection and Prevention Expenses

Fire Protection and Prevention expenses only cover our contract with the City of Fort Worth. The contract covers all fire services for the city from the four Fort Worth fire stations, all within five miles of Westworth Village. It includes a cost increase for the coming year.

### Fire Protection and Prevention Expense Overview

	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Adopted 2020</b>	<b>Projected 2020</b>	<b>Proposed 2021</b>
<b><u>Fire Protection and Prevention Services</u></b>					
<b>Miscellaneous</b>	\$ 314,494	\$ 318,462	\$ 332,500	\$ 332,500	\$ 354,212
<b>Total Expenses</b>	<b>\$ 314,494</b>	<b>\$ 318,462</b>	<b>\$ 332,500</b>	<b>\$ 332,500</b>	<b>\$ 354,212</b>

### Goals and Objectives:

**Goal:** Provide efficient and cost-effective fire services.

1. **Objective:** Maintain a Fort Worth contract service level of three (60%)

### Performance Indicators:

	<b>Indicator</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Projection</b>	<b>FY 2021 Target</b>
1	Per Capita Cost of Fire Services	\$106.00	\$111.00	\$118.00
1	# of Fort Worth Fire responses	0	0	0
1	Fort Worth Fire Service Level	3 (60%)	3 (60%)	3 (60%)



## Library Expenses

Library expenses are based on the city's collaboration with the City of Fort Worth Library System. This reimbursement program allows Westworth Village citizens to obtain a nonresident library card from the City of Fort Worth library system, and submit the receipt for a credit to be applied on their utility invoice, or a check to be issued to those without utility accounts. This collaboration also grants the Fort Worth Library access to use the community room to plan events and activities.

### Library Expense Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Library</b>					
Payroll	\$ 51,440	\$ 26,674	\$ -	\$ -	\$ -
Supplies	\$ 6,037	\$ 3,966	\$ -	\$ -	\$ -
Training	\$ 3,886	\$ 2,681	\$ 2,500	\$ 2,500	\$ 2,600
Equipment	\$ 16,718	\$ 52,685	\$ -	\$ -	\$ -
Miscellaneous	\$ 2,017	\$ 1,011	\$ -	\$ -	\$ -
Information Tech	\$ 6,145	\$ 5,849	\$ 1,500	\$ 1,500	\$ -
<b>Total Expenses</b>	<b>\$ 86,243</b>	<b>\$ 92,866</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 2,600</b>

### Goals and Objectives:

**Goal:** Increase the public's awareness of the Library card reimbursement program

1. **Objective:** Advertise the program quarterly through the newsletter and email/text system
2. **Objective:** Work with the City of Fort Worth Library system to bring quality program to Westworth Village facilities

### Performance Indicators:

	Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Target
1	Number of Library Card Reimbursements	15	9	20
1	Number of Program Advertisements	6	4	4
2	Number of Library Programs held in city Facilities	0	0	2

## General Fund Details:

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
General Fund Revenue						
<b>Franchise Fees</b>						
01-500-510001	Waste Collection	\$ 14,527	\$ 14,523	\$ 13,000	\$ 14,000	\$ 14,000
01-500-510002	Electric	\$ 216,889	\$ 226,489	\$ 235,000	\$ 235,000	\$ 235,000
01-500-510003	Gas	\$ 25,553	\$ 30,962	\$ 31,000	\$ 31,000	\$ 31,000
01-500-510004	Telecom	\$ 27,210	\$ 27,615	\$ 32,000	\$ 32,000	\$ 32,000
01-500-510006	Charter Cable	\$ 23,843	\$ 23,609	\$ 26,000	\$ 24,000	\$ 24,000
01-500-510007	Towing	\$ 4,400	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
01-500-510008	Water/Sewer	\$ 57,417	\$ 49,349	\$ 57,750	\$ 57,750	\$ 57,750
01-500-510009	Cell Tower Lease	\$ 21,960	\$ 24,532	\$ 23,000	\$ 23,000	\$ 23,000
	<b>Total Franchise Fees</b>	<b>\$ 391,799</b>	<b>\$ 402,078</b>	<b>\$ 422,750</b>	<b>\$ 421,750</b>	<b>\$ 421,750</b>
<b>Permit Fees</b>						
01-500-515001	Building	\$ 175,510	\$ 119,556	\$ 110,000	\$ 110,000	\$ 110,000
01-500-515002	Mechanical	\$ 10,609	\$ 11,164	\$ 9,900	\$ 9,900	\$ 9,900
01-500-515003	Grease Trap	\$ 86	\$ 794	\$ 6,000	\$ 1,000	\$ 1,000
01-500-515004	Electrical	\$ 17,475	\$ 14,731	\$ 13,500	\$ 10,000	\$ 10,000
01-500-515005	Plumbing	\$ 19,199	\$ 19,938	\$ 17,000	\$ 10,000	\$ 16,500
01-500-515006	Cert. of Occupancy	\$ 3,800	\$ 3,700	\$ 5,000	\$ 5,000	\$ 5,000
01-500-515007	Plat Fees	\$ 19,120	\$ 1,800	\$ 1,500	\$ 1,500	\$ 1,000
01-500-515008	Plan Review	\$ 114,999	\$ 81,461	\$ 80,000	\$ 50,000	\$ 50,000
01-500-515009	Garage Sale/ Misc	\$ 3,125	\$ 1,830	\$ 1,500	\$ 1,500	\$ 1,500
01-500-515010	Solicitor	\$ 75	\$ -	\$ 100	\$ -	\$ 100
	<b>Total Permit Fees</b>	<b>\$ 363,998</b>	<b>\$ 254,974</b>	<b>\$ 244,500</b>	<b>\$ 198,900</b>	<b>\$ 205,000</b>
<b>Sales Tax</b>						
01-500-520000	General Sales Tax	\$ 1,056,395	\$ 1,190,017	\$ 1,137,738	\$ 1,137,738	\$ 1,201,238
01-500-520003	Econ. Dev. Sales Tax	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
01-500-520006	Mixed Beverage Tax	\$ 12,991	\$ 13,715	\$ 13,500	\$ 13,500	\$ 22,500
	<b>Total Sales Tax</b>	<b>\$ 1,333,493</b>	<b>\$ 1,501,252</b>	<b>\$ 1,435,673</b>	<b>\$ 1,435,673</b>	<b>\$ 1,524,048</b>
<b>Additional Revenue</b>						
01-500-525002	CCPD Disbursement	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
01-500-525003	TexPool Interest	\$ 3,742	\$ 7,462	\$ 5,500	\$ 5,500	\$ 5,500
01-500-525004	Money Market Interest	\$ 4,299	\$ 11,203	\$ 7,500	\$ 7,500	\$ 7,500
01-500-525005	HCGC Disbursement	\$ 50,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000
01-500-525006	Street/Stormwater Disbursement	\$ 23,200	\$ 23,200	\$ 10,000	\$ 10,000	\$ 10,000
01-500-525009	Water Disbursement	\$ 130,401	\$ 130,401	\$ 130,401	\$ 130,401	\$ 130,401
	<b>Total Additional Revenue</b>	<b>\$ 221,642</b>	<b>\$ 207,266</b>	<b>\$ 173,401</b>	<b>\$ 173,401</b>	<b>\$ 173,401</b>
<b>Court Fines &amp; Fees</b>						
01-500-530001	Fines	\$ 247,370	\$ 221,624	\$ 250,000	\$ 200,000	\$ 225,000
01-500-530002	Admin Fees	\$ 12,554	\$ 12,574	\$ 16,000	\$ 10,000	\$ 10,000
01-500-530003	Capias Fees/ Warrants	\$ 29,938	\$ 22,306	\$ 22,000	\$ 22,000	\$ 15,000
01-500-530005	Child Safety	\$ 504	\$ 816	\$ 1,000	\$ 2,000	\$ 2,000
01-500-530006	Court-Time Pay (City)	\$ 1,041	\$ 886	\$ 1,500	\$ 1,500	\$ 1,500
01-500-530007	Court-Time Pay (Court)	\$ 288	\$ 217	\$ 400	\$ 400	\$ 400
01-500-530008	Court-FTA	\$ 721	\$ 1,374	\$ 1,000	\$ 1,000	\$ 800
01-500-530009	Court Security	\$ 15,000	\$ 13,000	\$ 15,000	\$ 15,000	\$ 15,000
01-500-530010	Contract Service- Westover	\$ 35,400	\$ 38,400	\$ 36,000	\$ 36,000	\$ 36,000
01-500-530011	Contract Service- Lakeside	\$ 50,167	\$ 16,667	\$ -	\$ -	\$ -
01-500-530012	Expansions	\$ -	\$ -	\$ -	\$ -	\$ 10,000
	<b>Total Court Fines &amp; Fees</b>	<b>\$ 392,983</b>	<b>\$ 327,865</b>	<b>\$ 342,900</b>	<b>\$ 287,900</b>	<b>\$ 315,700</b>
<b>WRA Distribution</b>						
01-500-545000	WRA Distribution	\$ 270,000	\$ 200,000	\$ 100,000	\$ 100,000	\$ 115,000
	<b>Total WRA Distribution</b>	<b>\$ 270,000</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 115,000</b>
<b>HC Apartment Fee</b>						
01-500-550000	HC Apartment Fee	\$ 108,378	\$ 133,923	\$ 135,000	\$ 135,000	\$ 135,000
	<b>Total HC Apartment Fee</b>	<b>\$ 108,378</b>	<b>\$ 133,923</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Ad Valorem Tax</b>						
01-500-555000	Ad Valorem Tax	\$ 583,938	\$ 640,824	\$ 707,783	\$ 730,661	\$ 926,884
	<b>Total Ad Valorem Tax</b>	<b>\$ 583,938</b>	<b>\$ 640,824</b>	<b>\$ 707,783</b>	<b>\$ 730,661</b>	<b>\$ 926,884</b>
<b>MISC Revenue</b>						
01-500-565001	Misc Revenue/STEP GRANT	\$ 11,904	\$ 8,326	\$ 1,000	\$ 5,000	\$ 5,000
01-500-565002	Jail Usage	\$ 117	\$ 14	\$ 50	\$ -	\$ -
01-500-565003	Accident Reports	\$ 550	\$ 427	\$ 500	\$ 500	\$ 500
01-500-565004	Pet Registration	\$ 144	\$ 112	\$ 100	\$ 150	\$ 100
01-500-565005	Court Technology	\$ 12,645	\$ 13,000	\$ 13,000	\$ 13,000	\$ 10,000
01-500-565008	Administrative Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 900
01-500-565009	CARES Grant Funds (Covid-19)	\$ -	\$ -	\$ -	\$ -	\$ 145,200
	<b>Total MISC Revenue</b>	<b>\$ 25,360</b>	<b>\$ 21,879</b>	<b>\$ 14,650</b>	<b>\$ 18,650</b>	<b>\$ 161,700</b>
<b>Total General Fund Revenue</b>		<b>\$ 3,691,591</b>	<b>\$ 3,690,061</b>	<b>\$ 3,576,657</b>	<b>\$ 3,501,935</b>	<b>\$ 3,978,482</b>
<b>General Fund Expenses</b>						
<b>Administration</b>						
<b>Payroll</b>						
01-600-610001	Salaries	\$ 417,930	\$ 434,338	\$ 390,000	\$ 390,000	\$ 376,400
01-600-610002	TMRs Retirement	\$ 52,531	\$ 52,787	\$ 47,500	\$ 47,500	\$ 45,521
01-600-610003	Workers' Compensation	\$ 2,920	\$ 3,200	\$ 3,100	\$ 3,100	\$ 3,094
01-600-610004	Unemployment Comp	\$ 979	\$ 1,053	\$ 1,000	\$ 1,000	\$ 720
01-600-610005	Group Health Insurance	\$ 47,779	\$ 58,919	\$ 48,600	\$ 48,600	\$ 42,000
01-600-610006	Medicare	\$ 5,912	\$ 6,072	\$ 5,800	\$ 5,800	\$ 5,500
01-600-610009	Cell Phone Allowance	\$ 2,153	\$ 2,258	\$ 3,000	\$ 3,000	\$ 2,940
01-600-610013	Tuition Reimbursement	\$ 2,719	\$ 3,594	\$ 10,500	\$ 10,500	\$ 5,000
01-600-610014	WRA Salary Offset	\$ 10,080	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)
01-600-610025	Retirement Stipend	\$ 450	\$ 1,350	\$ 1,350	\$ -	\$ -
	<b>Total Payroll</b>	<b>\$ 543,453</b>	<b>\$ 543,570</b>	<b>\$ 490,850</b>	<b>\$ 489,500</b>	<b>\$ 461,176</b>
<b>Supplies</b>						
01-600-615001	Office Supplies	\$ 6,398	\$ 3,860	\$ 7,000	\$ 7,000	\$ 7,000
01-600-615003	Printing	\$ 1,929	\$ 1,303	\$ 2,500	\$ 2,500	\$ 2,500
01-600-615004	Postage	\$ 1,254	\$ 1,504	\$ 1,850	\$ 1,850	\$ 2,500
01-600-615005	Election Expenses	\$ 3,285	\$ 7,000	\$ 7,000	\$ 7,000	\$ 10,000
01-600-615045	Vending	\$ -	\$ -	\$ 650	\$ 650	\$ -
	<b>Total Supplies</b>	<b>\$ 12,866</b>	<b>\$ 13,667</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>	<b>\$ 22,000</b>
<b>Training</b>						
01-600-620001	Training	\$ 8,376	\$ 9,027	\$ 10,000	\$ 10,000	\$ 10,000
01-600-620002	Dues & Memberships	\$ 3,469	\$ 3,327	\$ 4,500	\$ 4,500	\$ 4,500
01-600-620003	Notice & Publications	\$ 4,682	\$ 7,860	\$ 6,000	\$ 6,000	\$ 6,000
01-600-620005	Community Activities	\$ 2,011	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	<b>Total Training</b>	<b>\$ 18,538</b>	<b>\$ 22,713</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>
<b>Equipment</b>						
01-600-625002	Equipment & Repair	\$ 649	\$ 362	\$ 4,000	\$ 4,000	\$ 4,000
01-600-625004	Equipment Maintenance	\$ 23	\$ 709	\$ 1,000	\$ 1,000	\$ 1,000
01-600-625005	Maintenance Agreement					\$ -
	<b>Total Equipment</b>	<b>\$ 672</b>	<b>\$ 1,071</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Professional Services</b>						
01-600-630002	Legal & Professional	\$ 47,071	\$ 49,858	\$ 50,000	\$ 60,000	\$ 50,000
01-600-630004	Planning Fees	\$ -	\$ -	\$ 500	\$ -	\$ 500
01-600-630005	Audit Expense	\$ 26,976	\$ 23,360	\$ 24,000	\$ 24,500	\$ 39,000
01-600-630006	Inspection Expense	\$ 50	\$ -	\$ 5,000	\$ -	\$ 5,000
01-600-630011	Emergency Management	\$ 3,933	\$ 3,954	\$ 4,000	\$ 4,000	\$ 4,000
	<b>Total Professional Service</b>	<b>\$ 78,030</b>	<b>\$ 77,172</b>	<b>\$ 83,500</b>	<b>\$ 88,500</b>	<b>\$ 98,500</b>



ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
	<b>Miscellaneous</b>					
01-600-635001	Misc Expense	\$ 15,413	\$ 14,490	\$ 14,000	\$ 23,000	\$ 14,000
01-600-635002	Mayor/Council	\$ 5,000	\$ 6,379	\$ 7,500	\$ 7,500	\$ 7,500
01-600-635007	Employee Bond	\$ 960	\$ 960	\$ 480	\$ 480	\$ 480
01-609-635017	FW Transportation Authority	\$ 619	\$ 619	\$ 650	\$ 650	\$ 650
01-609-635018	Environmental Cleanup	\$ 1,736	\$ 1,800	\$ 1,000	\$ 2,000	\$ 2,000
01-600-635019	Economic Development Sales Tax	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
01-600-635021	WS Sales Tax Escrow	\$ 351,584	\$ -	\$ 364,620	\$ 364,620	\$ 368,266
01-600-630020	COVID-19 Expense					\$ 145,200
	<b>Total Miscellaneous</b>	<b>\$ 639,419</b>	<b>\$ 321,769</b>	<b>\$ 672,685</b>	<b>\$ 682,685</b>	<b>\$ 838,406</b>
	<b>Capital Expense</b>					
01-600-650003	Equipment Rental	\$ 6,890	\$ 7,440	\$ 7,000	\$ 7,000	\$ 7,000
	<b>Total Capital Expense</b>	<b>\$ 6,890</b>	<b>\$ 7,440</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>
	<b>Information Technology</b>					
01-600-660004	Third Party Provider	\$ 23,507	\$ 21,609	\$ 22,000	\$ 22,000	\$ 22,000
01-600-660005	Maintenance Contracts	\$ 18,241	\$ 24,117	\$ 25,000	\$ 25,000	\$ 30,000
01-600-660006	Equip/ Software Purchase	\$ 4,800	\$ 25,019	\$ 4,000	\$ 3,100	\$ 10,000
	<b>Total Information Tech</b>	<b>\$ 46,548</b>	<b>\$ 70,746</b>	<b>\$ 51,000</b>	<b>\$ 50,100</b>	<b>\$ 62,000</b>
<b>TOTAL ADMINISTRATION</b>		<b>\$ 1,346,416</b>	<b>\$ 1,058,148</b>	<b>\$ 1,352,035</b>	<b>\$ 1,364,785</b>	<b>\$ 1,517,081</b>
<b>Facilities</b>						
	<b>Supplies</b>					
01-601-615005	Electric-General	\$ 30,747	\$ 30,725	\$ 32,000	\$ 32,000	\$ 36,000
01-601-615006	Water-General	\$ 6,436	\$ 3,951	\$ 5,000	\$ 5,000	\$ 8,000
01-601-615007	Gas-General	\$ 3,524	\$ 3,116	\$ 4,000	\$ 4,000	\$ 4,000
01-601-615008	Telephone-General	\$ 9,664	\$ 10,782	\$ 10,200	\$ 10,200	\$ 10,200
01-601-615026	Street Lighting	\$ 14,489	\$ 14,492	\$ 14,500	\$ 14,500	\$ 44,500
	<b>Total Supplies</b>	<b>\$ 64,860</b>	<b>\$ 63,066</b>	<b>\$ 65,700</b>	<b>\$ 65,700</b>	<b>\$ 102,700</b>
	<b>Equipment</b>					
01-601-625014	Building Maintenance	\$ 59,052	\$ 55,657	\$ 50,000	\$ 50,000	\$ 50,000
	<b>Total Equipment</b>	<b>\$ 59,052</b>	<b>\$ 55,657</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
	<b>Professional Services</b>					
01-601-630008	Janitorial Services	\$ 20,712	\$ 19,845	\$ 21,000	\$ 18,500	\$ 19,000
01-601-630017	Lawn & Roadside Maintenance	\$ -	\$ 19,993	\$ 20,000	\$ 20,000	\$ 30,000
	<b>Total Professional Services</b>	<b>\$ 20,712</b>	<b>\$ 39,838</b>	<b>\$ 41,000</b>	<b>\$ 38,500</b>	<b>\$ 49,000</b>
	<b>Miscellaneous</b>					
01-601-635001	Miscellaneous	\$ -	\$ 25	\$ 1,000	\$ 1,000	\$ 1,000
01-601-635002	City Entrance Signage	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	<b>Total Miscellaneous</b>	<b>\$ -</b>	<b>\$ 25</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 21,000</b>
	<b>Insurance</b>					
01-601-645001	Error/Omission Insurance	\$ 4,803	\$ 4,141	\$ 4,200	\$ 3,630	\$ 4,000
01-601-645002	General Liability	\$ 5,612	\$ 4,506	\$ 4,600	\$ 3,749	\$ 4,000
01-601-645003	Vehicle Insurance	\$ 10,632	\$ 10,570	\$ 10,700	\$ 10,001	\$ 10,000
01-601-645004	Real/Pers Property	\$ 7,771	\$ 8,786	\$ 8,800	\$ 9,547	\$ 10,000
01-601-645005	Mobile Equipment	\$ 706	\$ 614	\$ 710	\$ 751	\$ 800
	<b>Total Insurance</b>	<b>\$ 29,524</b>	<b>\$ 28,618</b>	<b>\$ 29,010</b>	<b>\$ 27,678</b>	<b>\$ 28,800</b>
	<b>Information Tech</b>					
01-601-660004	Third Party Provider	\$ 33,030	\$ 32,805	\$ 37,500	\$ 37,500	\$ 37,500
01-601-660006	Equip/ Software Purch/Maint	\$ 22,858	\$ 12,548	\$ 15,000	\$ 15,000	\$ 15,000
	<b>Total Information Tech</b>	<b>\$ 55,888</b>	<b>\$ 45,352</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>TOTAL FACILITIES</b>		<b>\$ 230,036</b>	<b>\$ 232,555</b>	<b>\$ 239,210</b>	<b>\$ 235,378</b>	<b>\$ 304,000</b>
<b>Police</b>						
<b>Payroll</b>						
01-603-610001	Salaries	\$ 770,956	\$ 701,769	\$ 870,000	\$ 870,000	\$ 901,666
01-603-610002	TMRS Retirement	\$ 105,501	\$ 95,830	\$ 113,100	\$ 113,100	\$ 122,248
01-603-610003	Workers' Compensation	\$ 18,842	\$ 21,454	\$ 20,500	\$ 20,500	\$ 22,293
01-603-610004	Unemployment Comp	\$ 3,522	\$ 2,247	\$ 2,000	\$ 2,000	\$ 2,352
01-603-610005	Group Health Insurance	\$ 106,914	\$ 93,055	\$ 124,200	\$ 124,200	\$ 137,200
01-603-610006	Medicare	\$ 11,738	\$ 10,680	\$ 14,500	\$ 14,500	\$ 14,772
01-603-610007	FICA- Social Security	\$ 676	\$ 1,562	\$ 2,500	\$ 2,500	\$ -
01-603-610008	Overtime Pay	\$ 49,504	\$ 61,920	\$ 60,000	\$ 60,000	\$ 37,865
01-603-610009	Cell Phone Allowance	\$ 3,425	\$ 4,005	\$ 7,000	\$ 7,000	\$ 6,260
01-603-610010	Car Allowance	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
01-603-610011	Certification Pay	\$ 16,881	\$ 15,300	\$ 39,400	\$ 39,400	\$ 40,500
01-603-610013	Holiday Pay					\$ -
01-603-610015	STEP Grant					\$ 26,445
<b>Total Payroll</b>		<b>\$ 1,093,959</b>	<b>\$ 1,013,822</b>	<b>\$ 1,259,200</b>	<b>\$ 1,259,200</b>	<b>\$ 1,317,602</b>
<b>Supplies</b>						
01-603-615001	Office Supplies	\$ 4,575	\$ 5,143	\$ 5,000	\$ 5,000	\$ 5,000
01-603-615002	Supplies	\$ 1,104	\$ 1,444	\$ 1,000	\$ 1,200	\$ 1,000
01-603-615003	Printing	\$ 887	\$ 966	\$ 850	\$ 850	\$ 850
01-603-615004	Postage	\$ 223	\$ 287	\$ 600	\$ 600	\$ 600
<b>Total Supplies</b>		<b>\$ 6,789</b>	<b>\$ 7,840</b>	<b>\$ 7,450</b>	<b>\$ 7,650</b>	<b>\$ 7,450</b>
<b>Training</b>						
01-603-620001	Training	\$ 18,889	\$ 14,570	\$ 18,000	\$ 18,000	\$ 18,000
01-603-620002	Dues & Memberships	\$ 3,694	\$ 2,889	\$ 3,000	\$ 3,000	\$ 3,000
01-603-620003	Notices & Publications	\$ 149	\$ 241	\$ 150	\$ 300	\$ 150
<b>Total Training</b>		<b>\$ 22,732</b>	<b>\$ 17,700</b>	<b>\$ 21,150</b>	<b>\$ 21,300</b>	<b>\$ 21,150</b>
<b>Equipment</b>						
01-603-625002	Equipment & Repair	\$ 25,237	\$ 26,986	\$ 30,000	\$ 30,000	\$ 30,000
01-603-625006	Maintenance Contracts	\$ 85	\$ -	\$ 1,300	\$ 1,300	\$ 1,300
01-603-625008	Maint Radio/Radar	\$ 2,456	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
01-603-625009	Jail Maint & Communication	\$ 7,568	\$ 4,355	\$ 7,500	\$ 7,500	\$ 7,500
<b>Total Equipment</b>		<b>\$ 35,346</b>	<b>\$ 34,841</b>	<b>\$ 42,300</b>	<b>\$ 42,300</b>	<b>\$ 42,300</b>
<b>Professional Services</b>						
01-603-630002	Legal & Professional	\$ 4,750	\$ 2,430	\$ 3,000	\$ 3,000	\$ 3,000
<b>Total Professional Services</b>		<b>\$ 4,750</b>	<b>\$ 2,430</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
<b>Miscellaneous</b>						
01-603-635009	Jail Food	\$ 2,306	\$ 891	\$ 2,500	\$ 2,500	\$ 2,500
01-603-635010	Lab Charges	\$ 9,621	\$ 10,834	\$ 18,000	\$ 18,000	\$ 18,000
01-603-635011	Animal Control	\$ 5,000	\$ 6,250	\$ 6,500	\$ 6,500	\$ 6,500
01-603-635029	Contract Services	\$ 10,410	\$ 18,245	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Miscellaneous</b>		<b>\$ 27,337</b>	<b>\$ 36,220</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>
<b>Insurance</b>						
01-603-645007	Law Enforcement Liability	\$ 10,951	\$ 10,164	\$ 11,500	\$ 10,511	\$ 11,500
<b>Total Insurance</b>		<b>\$ 10,951</b>	<b>\$ 10,164</b>	<b>\$ 11,500</b>	<b>\$ 10,511</b>	<b>\$ 11,500</b>
<b>Vehicle Expense</b>						
01-603-640001	Gasoline	\$ 22,406	\$ 18,474	\$ 23,000	\$ 23,000	\$ 23,000
01-603-640002	Vehicle/Equip Maint	\$ 14,308	\$ 18,598	\$ 18,000	\$ 18,000	\$ 18,000
<b>Total Vehicle Expense</b>		<b>\$ 36,714</b>	<b>\$ 37,072</b>	<b>\$ 41,000</b>	<b>\$ 41,000</b>	<b>\$ 41,000</b>

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
	<b>Information Tech</b>					
01-603-660004	Third Party Provider	\$ 27,751	\$ 27,673	\$ 28,000	\$ 28,000	\$ 28,000
01-603-660005	Maintenance Contracts					
01-603-660006	Equip/Software Purch/Maint	\$ 35,007	\$ 30,117	\$ 30,000	\$ 30,000	\$ 30,000
	<b>Total Information Tech</b>	<b>\$ 62,758</b>	<b>\$ 57,790</b>	<b>\$ 58,000</b>	<b>\$ 58,000</b>	<b>\$ 58,000</b>
<b>TOTAL POLICE</b>		<b>\$ 1,301,336</b>	<b>\$ 1,217,880</b>	<b>\$ 1,480,600</b>	<b>\$ 1,479,961</b>	<b>\$ 1,539,002</b>
<b>Court</b>						
	<b>Payroll</b>					
01-604-610001	Salaries	\$ 47,317	\$ 50,579	\$ 50,000	\$ 50,000	\$ 51,500
01-604-610002	TMRS Retirement	\$ 6,261	\$ 6,390	\$ 6,100	\$ 6,100	\$ 6,230
01-604-610003	Workers' Compensation	\$ 117	\$ 130	\$ 150	\$ 150	\$ 131
01-604-610004	Unemployment Comp	\$ 162	\$ 162	\$ 150	\$ 150	\$ 144
01-604-610005	Group Health Insurance	\$ 8,404	\$ 9,751	\$ 8,100	\$ 8,100	\$ 8,400
01-604-610006	Medicare	\$ 667	\$ 703	\$ 750	\$ 750	\$ 753
01-604-610009	Cell Phone Allowance	\$ 183	\$ 840	\$ 420	\$ 840	\$ 420
	<b>Total Payroll</b>	<b>\$ 63,111</b>	<b>\$ 68,554</b>	<b>\$ 65,670</b>	<b>\$ 66,090</b>	<b>\$ 67,578</b>
	<b>Supplies</b>					
01-604-615001	Office Supplies	\$ 760	\$ 273	\$ 1,200	\$ 1,200	\$ 1,200
01-604-615003	Printing	\$ 439	\$ -	\$ 500	\$ 500	\$ 500
01-604-615004	Postage	\$ 692	\$ 1,628	\$ 800	\$ 800	\$ 800
	<b>Total Supplies</b>	<b>\$ 1,891</b>	<b>\$ 1,901</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>
	<b>Training</b>					
01-604-620001	Training	\$ 1,319	\$ 1,011	\$ 1,500	\$ 1,500	\$ 1,000
01-604-620002	Dues & Memberships	\$ 40	\$ 40	\$ 150	\$ 150	\$ 150
01-604-620004	Judge Seminar Expense	\$ -	\$ -	\$ 150	\$ 150	\$ 150
	<b>Total Training</b>	<b>\$ 1,359</b>	<b>\$ 1,051</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ 1,300</b>
	<b>Equipment</b>					
01-604-625013	Office Equipment	\$ 443	\$ 20	\$ 500	\$ 500	\$ 500
	<b>Total Equipment</b>	<b>\$ 443</b>	<b>\$ 20</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>
	<b>Professional Services</b>					
01-604-630009	Judge	\$ 17,050	\$ 16,732	\$ 16,000	\$ 16,000	\$ 16,000
01-604-630010	Magistrate & Juror Fee	\$ 7,367	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200
01-604-630011	Prosecutor	\$ 12,458	\$ 10,000	\$ 12,000	\$ 12,000	\$ 12,000
01-604-630012	Translator	\$ 2,500	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
	<b>Total Professional Services</b>	<b>\$ 39,375</b>	<b>\$ 36,332</b>	<b>\$ 37,600</b>	<b>\$ 37,600</b>	<b>\$ 37,600</b>
	<b>Capital Expense</b>					
01-604-650002	Court Security	\$ -	\$ 1,499	\$ 1,500	\$ 1,500	\$ 2,000
	<b>Total Capital Expense</b>	<b>\$ -</b>	<b>\$ 1,499</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 2,000</b>
	<b>Information Tech</b>					
01-604-660004	Third Party Provider	\$ 17,049	\$ 17,092	\$ 17,000	\$ 17,000	\$ 17,000
01-604-660005	Maintenance Contracts	\$ 13,649	\$ 13,543	\$ 13,600	\$ 21,625	\$ 25,000
01-604-660006	Equip/Software Purch/Maint	\$ 6,106	\$ 5,927	\$ 4,500	\$ 4,500	\$ 4,500
	<b>Total Information Tech</b>	<b>\$ 36,804</b>	<b>\$ 36,563</b>	<b>\$ 35,100</b>	<b>\$ 43,125</b>	<b>\$ 46,500</b>
<b>TOTAL COURT</b>		<b>\$ 142,983</b>	<b>\$ 145,921</b>	<b>\$ 144,670</b>	<b>\$ 153,115</b>	<b>\$ 157,978</b>
<b>Fire Protection and Prevention Services</b>						
	<b>Miscellaneous</b>					
01-605-635102	City of Fort Worth Contract	\$ 314,494	\$ 318,462	\$ 332,500	\$ 332,500	\$ 354,212

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
	<b>Total Miscellaneous</b>	\$ 314,494	\$ 318,462	\$ 332,500	\$ 332,500	\$ 354,212
<b>TOTAL Fire Protection &amp; Prevention</b>		<b>\$ 314,494</b>	<b>\$ 318,462</b>	<b>\$ 332,500</b>	<b>\$ 332,500</b>	<b>\$ 354,212</b>
<b>Library</b>						
	<b>Training</b>					
01-608-620006	FW Library Card Reimb	\$ 455	\$ 85	\$ 2,500	\$ 2,500	\$ 1,000
01-608-620002	Dues & Memberships	\$ 3,431	\$ 2,596			\$ 1,500
01-608-620003	Notices & Publications	\$ -	\$ -			\$ 100
	<b>Total Training</b>	<b>\$ 3,886</b>	<b>\$ 2,681</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,600</b>
<b>Total Library</b>		<b>\$ 86,243</b>	<b>\$ 92,866</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 2,600</b>
<b>Total General Fund Expenses</b>		<b>\$ 3,421,508</b>	<b>\$ 3,065,833</b>	<b>\$ 3,553,015</b>	<b>\$ 3,569,739</b>	<b>\$ 3,874,874</b>
<b>Net General Fund</b>		<b>\$ 270,083</b>	<b>\$ 624,228</b>	<b>\$ 23,642</b>	<b>\$ (67,804)</b>	<b>\$ 103,609</b>



## STREET FUND

Street Fund revenue is collected through a dedicated ¼ cent sales tax, which must be re-authorized by the city's citizens every four years. It is scheduled to expire on December 31, 2020. This budget includes assumes the citizens will reapprove it in the November election. If approved, this tax will expire on September 31, 2024, when it must again be re-authorized by citizen vote.

Street Fund expenses are restricted to street repair and maintenance, traffic lights, signage, and appropriate employee salaries and benefits. It currently funds two full-time employees. The street fund expenses include city street repair and maintenance, traffic lights and signage, and two public works employees' salaries and benefits.

### Street Fund Overview

	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Adopted 2020</b>	<b>Projected 2020</b>	<b>Proposed 2021</b>
<b>Street Fund Revenue</b>					
Revenue	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
<b>Total Revenue</b>	<b>\$ 264,107</b>	<b>\$ 297,520</b>	<b>\$ 284,435</b>	<b>\$ 284,435</b>	<b>\$ 300,310</b>
<b>Street Fund Expense</b>					
Payroll	\$ 113,339	\$ 154,740	\$ 140,870	\$ 140,870	\$ 119,017
Supplies	\$ 1,525	\$ 1,798	\$ 2,500	\$ 2,500	\$ 2,500
Equipment	\$ 5,781	\$ 26,538	\$ 5,000	\$ 5,000	\$ 15,000
Misc	\$ 3,200	\$ 105,064	\$ 96,000	\$ 106,973	\$ 96,000
Vehicle Expense	\$ 7,684	\$ 6,442	\$ 9,000	\$ 9,000	\$ 9,000
<b>Total Expenses</b>	<b>\$ 131,529</b>	<b>\$ 294,582</b>	<b>\$ 253,370</b>	<b>\$ 264,343</b>	<b>\$ 241,517</b>

### Goals and Objectives:

**Goal:** Develop a crack sealing program throughout the city

1. **Objective:** Extend the longevity of city streets

**Goal:** Develop a street sign/light maintenance program

1. **Objective:** Implement a quarterly inspection procedure

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	City street pothole/crack repairs	40	40	40
2	Street sign/light inspections	4	10	4



## Street Fund Details:

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Street Sales Tax Fund</b>						
	<b>Revenue</b>					
06-500-520005	Street Maintenance Sales Tax	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
	<b>Total Revenue</b>	<b>\$ 264,107</b>	<b>\$ 297,520</b>	<b>\$ 284,435</b>	<b>\$ 284,435</b>	<b>\$ 300,310</b>
<b>Total Street Fund Revenue</b>		<b>\$ 264,107</b>	<b>\$ 297,520</b>	<b>\$ 284,435</b>	<b>\$ 284,435</b>	<b>\$ 300,310</b>
<b>Street Sales Tax Fund Expenses</b>						
	<b>Payroll</b>					
06-606-610001	Salaries	\$ 85,312	\$ 106,968	\$ 103,410	\$ 103,410	\$ 88,528
06-606-610002	TMRS Retirement	\$ 10,682	\$ 14,429	\$ 12,803	\$ 12,803	\$ 10,926
06-606-610003	Workers compensation	\$ 3,292	\$ 3,502	\$ 3,399	\$ 3,399	\$ 2,901
06-606-610004	Unemployment Comp	\$ 324	\$ 324	\$ 225	\$ 225	\$ 216
06-606-610005	Group Health Insurance	\$ 11,870	\$ 15,740	\$ 16,200	\$ 16,200	\$ 12,600
06-606-610006	Medicare	\$ 1,230	\$ 1,645	\$ 1,547	\$ 1,547	\$ 1,320
06-606-610008	Overtime Pay	\$ -	\$ 10,873	\$ 2,866	\$ 2,866	\$ 1,475
06-606-610009	Cell Phone Allowance	\$ 630	\$ 1,260	\$ 420	\$ 420	\$ 1,050
	<b>Total Payroll</b>	<b>\$ 113,339</b>	<b>\$ 154,740</b>	<b>\$ 140,870</b>	<b>\$ 140,870</b>	<b>\$ 119,017</b>
	<b>Supplies</b>					
06-606-615002	Supplies	\$ 1,525	\$ 1,798	\$ 2,500	\$ 2,500	\$ 2,500
	<b>Total Supplies</b>	<b>\$ 1,525</b>	<b>\$ 1,798</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>
	<b>Equipment</b>					
06-606-625026	Equipment Purchase	\$ 5,781	\$ 26,538	\$ 5,000	\$ 5,000	\$ 15,000
	<b>Total Equipment</b>	<b>\$ 5,781</b>	<b>\$ 26,538</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 15,000</b>
	<b>Miscellaneous</b>					
06-606-635012	Street Signs	\$ 3,200	\$ 14,983	\$ 5,000	\$ 5,000	\$ 5,000
06-606-635013	Street Maintenance	\$ 12,778	\$ 9,081	\$ 10,000	\$ 20,973	\$ 10,000
06-606-635014	Trnsf to Capital Street Repairs	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000
06-606-635015	Admin Reimbursements	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Miscellaneous</b>	<b>\$ 3,200</b>	<b>\$ 105,064</b>	<b>\$ 96,000</b>	<b>\$ 106,973</b>	<b>\$ 96,000</b>
	<b>Vehicle Expense</b>					
06-606-640001	Gasoline/Maint	\$ 1,592	\$ 2,110	\$ 4,000	\$ 4,000	\$ 4,000
06-606-640002	Vehicle/Equip Maint	\$ 6,092	\$ 4,333	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Vehicle Expense</b>	<b>\$ 7,684</b>	<b>\$ 6,442</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>
<b>Total Street Fund Expenses</b>		<b>\$ 131,529</b>	<b>\$ 294,582</b>	<b>\$ 253,370</b>	<b>\$ 264,343</b>	<b>\$ 241,517</b>
<b>Net Total Street Fund</b>		<b>\$ 132,578</b>	<b>\$ 2,938</b>	<b>\$ 31,065</b>	<b>\$ 20,092</b>	<b>\$ 58,792</b>

## CAPITAL FUND

This account is funded by Texpool interest (city invested funds), alleyway reimbursement payments, TAP grant reimbursements, as well as transfers from the street fund, storm water fees, and gas well royalties. Expenses for capital improvement projects are typically planned in advance, complying with the city's approved long-range plans and with city council approval, unless an emergency repair is required. Since there have been no capital improvement projects in the prior two fiscal years, \$350,000 has been added to cover the cost of materials to resurface Roaring Springs Road, using Tarrant County's roadway assistance program.

### Capital Fund Overview

	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Adopted 2020</b>	<b>Projected 2020</b>	<b>Proposed 2021</b>
<b>Capital Revenue</b>					
Additional Revenue	\$ 5,242	\$ 2,815	\$ 3,000	\$ 3,000	\$ 3,000
Misc Revenue	\$ 190,274	\$ 243,986	\$ 783,897	\$ 762,191	\$ 332,120
<b>Total Revenue</b>	<b>\$ 195,516</b>	<b>\$ 246,801</b>	<b>\$ 786,897</b>	<b>\$ 765,191</b>	<b>\$ 335,120</b>
<b>Capital Expenses</b>					
Professional Service	\$ 2,730	\$ -	\$ 20,000	\$ 20,000	\$ 20,000
Capital Projects	\$ 1,272,495	\$ 491,047	\$ 786,897	\$ 1,003,133	\$ 410,000
<b>Total Expenses</b>	<b>\$ 1,272,495</b>	<b>\$ 491,047</b>	<b>\$ 786,897</b>	<b>\$ 1,003,133</b>	<b>\$ 410,000</b>

## Capital Fund Details:

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Capital Revenue</b>						
	<b>Additional Revenue</b>					
04-500-525004	Texpool Interest	\$ 5,242	\$ 2,815	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Additional Revenue</b>	<b>\$ 5,242</b>	<b>\$ 2,815</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
	<b>Miscellaneous Revenue</b>					
04-500-565012	Alleyway Reimbursements	\$ 80,000	\$ 85,000	\$ 75,000	\$ 20,000	\$ 75,000
04-500-565024	Street Maint Capital Repair	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000
04-500-565052	CIP Storm Water Fees	\$ 11,120	\$ 11,120	\$ 11,120	\$ 11,120	\$ 11,120
04-500-565102	Tap Grant	\$ 28,154	\$ 76,866	\$ 581,517	\$ 614,811	\$ -
04-500-565998	Transfer In (Gas Royalties)	\$ -	\$ -	\$ 45,260	\$ 45,260	\$ 175,000
	<b>Total Additional Revenue</b>	<b>\$ 190,274</b>	<b>\$ 243,986</b>	<b>\$ 783,897</b>	<b>\$ 762,191</b>	<b>\$ 332,120</b>
<b>Total Capital Revenue</b>		<b>\$ 195,516</b>	<b>\$ 246,801</b>	<b>\$ 786,897</b>	<b>\$ 765,191</b>	<b>\$ 335,120</b>
<b>Capital Expenses</b>						
	<b>Professional Services</b>					
04-640-630001	Engineering Fees	\$ 2,730	\$ -	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Professional Services</b>	<b>\$ 2,730</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
	<b>Capital Expenses</b>					
04-640-650012	Alleyway/Seymour Improvements	\$ 1,180,561	\$ 346,610	\$ -	\$ 158,348	\$ -
04-640-650022	Street Paving	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 390,000
04-640-650024	Tap Project Trail System	\$ 89,204	\$ 144,437	\$ 726,897	\$ 784,785	\$ -
	<b>Total Capital Expenses</b>	<b>\$ 1,269,765</b>	<b>\$ 491,047</b>	<b>\$ 766,897</b>	<b>\$ 983,133</b>	<b>\$ 390,000</b>
<b>Total Capital Expenses</b>		<b>\$ 1,272,495</b>	<b>\$ 491,047</b>	<b>\$ 786,897</b>	<b>\$ 1,003,133</b>	<b>\$ 410,000</b>
<b>Net Total Capital Projects</b>		<b>\$ (1,076,979)</b>	<b>\$ (244,246)</b>	<b>\$ -</b>	<b>\$ (237,942)</b>	<b>\$ (74,880)</b>

## CRIME CONTROL & PREVENTION DISTRICT FUND

Crime Control and Prevention District is funded by a ½ cent citizen-authorized sales tax. The current sales tax is scheduled to expire on September 30, 2024, and must be placed on the ballot for a re-authorization vote every 20 years. Expenses are restricted, and this account typically funds five full-time police positions, police vehicle purchases, uniforms, community relations activities, and various equipment maintenance contracts. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit.

### Crime Control and Prevention District Fund Overview

	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Adopted 2020</b>	<b>Projected 2020</b>	<b>Proposed 2021</b>
<b>CCPD Fund Revenue</b>					
<b>Revenue</b>	\$ 526,879	\$ 592,518	\$ 568,869	\$ 568,869	\$ 570,000
<b>Additional Revenue</b>	\$ 4	\$ 6	\$ 5	\$ 5	\$ -
<b>Total Revenue</b>	\$ 526,883	\$ 592,524	\$ 568,874	\$ 568,874	\$ 570,000

<b>CCPD Fund Expenses</b>					
<b>Payroll</b>	\$ 388,253	\$ 467,431	\$ 412,198	\$ 412,198	\$ 416,967
<b>Equipment</b>	\$ 51,589	\$ 1,481	\$ 54,500	\$ 54,500	\$ 53,000
<b>Professional Service</b>	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<b>Misc</b>	\$ 23,518	\$ 22,617	\$ 26,000	\$ 26,000	\$ 26,000
<b>Capital Expense</b>	\$ 448	\$ 418	\$ 500	\$ 500	\$ -
<b>Information Tech</b>	\$ 55,711	\$ 59,126	\$ 59,400	\$ 59,400	\$ 64,126
<b>Total Expenses</b>	\$ 529,519	\$ 561,073	\$ 562,598	\$ 562,598	\$ 570,093

### Goals and Objectives:

(see Police Fund Goals and Objectives)

### Performance Indicators:

(see Police Fund Performance Indicators)



## Crime Control and Prevention Districts Fund Details

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Crime Control &amp; Prevention Revenue</b>						
	<b>Revenue</b>					
03-500-520010	Crime Control Sales Tax	\$ 526,879	\$ 592,518	\$ 568,869	\$ 568,869	\$ 570,000
	<b>Total Revenue</b>	<b>\$ 526,879</b>	<b>\$ 592,518</b>	<b>\$ 568,869</b>	<b>\$ 568,869</b>	<b>\$ 570,000</b>
	<b>Additional Revenue</b>					
03-500-525003	Texpool Interest	\$ 4	\$ 6	\$ 5	\$ 5	\$ -
	<b>Total Additional Revenue</b>	<b>\$ 4</b>	<b>\$ 6</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ -</b>
<b>Total Crime Control Revenue</b>		<b>\$ 526,883</b>	<b>\$ 592,524</b>	<b>\$ 568,874</b>	<b>\$ 568,874</b>	<b>\$ 570,000</b>
<b>Crime Control &amp; Prevention Expenses</b>						
	<b>Payroll</b>					
03-630-610001	Salaries	\$ 277,145	\$ 304,024	\$ 268,324	\$ 268,324	\$ 272,602
03-630-610002	TMRS Retirement	\$ 37,943	\$ 44,145	\$ 38,311	\$ 38,311	\$ 38,632
03-630-610003	Workers compensation	\$ 8,335	\$ 8,967	\$ 8,939	\$ 8,939	\$ 9,014
03-630-610004	Unemployment Comp	\$ 45	\$ 972	\$ 563	\$ 563	\$ 720
03-630-610005	Group Health Insurance	\$ 31,299	\$ 49,653	\$ 40,500	\$ 40,500	\$ 42,000
03-630-610006	Medicare	\$ 4,189	\$ 4,971	\$ 4,629	\$ 4,629	\$ 4,668
03-630-610007	FICA Social Security	\$ -	\$ -	\$ -	\$ -	\$ -
03-630-610008	Overtime Pay	\$ 23,119	\$ 35,292	\$ 26,292	\$ 26,292	\$ 15,727
03-630-610009	Cell Phone Allowance	\$ 805	\$ 2,345	\$ 2,340	\$ 2,340	\$ 2,220
03-630-610011	Certification Pay	\$ 5,373	\$ 17,061	\$ 22,300	\$ 22,300	\$ 20,400
03-630-610013	Holiday Pay					\$ 10,984
03-630-610015	STEP Program					
	<b>Total Payroll</b>	<b>\$ 388,253</b>	<b>\$ 467,431</b>	<b>\$ 412,198</b>	<b>\$ 412,198</b>	<b>\$ 416,967</b>
	<b>Equipment</b>					
03-630-625045	Tasers	\$ 1,493	\$ 1,481	\$ 1,500	\$ 1,500	\$ -
03-630-625049	Police Units/Camera System	\$ 50,096		\$ 53,000	\$ 53,000	\$ 53,000
	<b>Total Equipment</b>	<b>\$ 51,589</b>	<b>\$ 1,481</b>	<b>\$ 54,500</b>	<b>\$ 54,500</b>	<b>\$ 53,000</b>
	<b>Professional Services</b>					
03-630-630014	Admin Services	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Professional Services</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
	<b>Miscellaneous</b>					
03-630-635008	Uniforms	\$ 6,910	\$ 4,667	\$ 7,000	\$ 7,000	\$ 7,000
03-630-635103	Community Relations	\$ 10,758	\$ 12,023	\$ 13,000	\$ 13,000	\$ 13,000
03-630-635123	Service Fees ( Data cards)	\$ 5,850	\$ 5,926	\$ 6,000	\$ 6,000	\$ 6,000
	<b>Total Miscellaneous</b>	<b>\$ 23,518</b>	<b>\$ 22,617</b>	<b>\$ 26,000</b>	<b>\$ 26,000</b>	<b>\$ 26,000</b>
	<b>Capital Expense</b>					
03-630-650028	Weapon Cleaning	\$ 448	\$ 418	\$ 500	\$ 500	\$ -
	<b>Total Capital Expense</b>	<b>\$ 448</b>	<b>\$ 418</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ -</b>
	<b>Information Technology</b>					
03-630-660004	Third Party Provider	\$ 7,305	\$ 7,317	\$ 7,400	\$ 7,400	\$ 7,400
03-630-660005	Maintenance Contracts	\$ 48,406	\$ 51,809	\$ 52,000	\$ 52,000	\$ 56,726
	<b>Total Information Technology</b>	<b>\$ 55,711</b>	<b>\$ 59,126</b>	<b>\$ 59,400</b>	<b>\$ 59,400</b>	<b>\$ 64,126</b>
<b>Total Crime Control Expenses</b>		<b>\$ 529,519</b>	<b>\$ 561,073</b>	<b>\$ 562,598</b>	<b>\$ 562,598</b>	<b>\$ 570,093</b>
<b>Net Crime Control &amp; Prevention District</b>		<b>\$ (2,636)</b>	<b>\$ 31,451</b>	<b>\$ 6,276</b>	<b>\$ 6,276</b>	<b>\$ (93)</b>

## ECONOMIC DEVELOPMENT (WRA) FUND

Economic Development (Westworth Redevelopment Authority) is funded by a ¼ cent citizen-authorized sales tax. Expenses are restricted, but this account typically covers golf course deficits, parks/landscape, and administration. This includes payroll for two full-time positions, a portion of a general mechanic, minor vehicle and equipment needs, mowing of the medians, alleyways, and various city common areas. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit.

### Economic Development (WRA) Fund Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Economic Development (WRA) Revenue</b>					
Sales Tax	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
Additional Revenue	\$ 2,525	\$ 3,339	\$ 3,000	\$ 3,000	\$ 3,000
Misc Revenue	\$ 780	\$ 843	\$ 850	\$ 850	\$ 450,850
<b>Total Revenue</b>	<b>\$ 267,412</b>	<b>\$ 301,702</b>	<b>\$ 288,285</b>	<b>\$ 288,285</b>	<b>\$ 754,160</b>
<b>Economic Development (WRA) Expenses</b>					
Building, Parks, & Land	\$ 77,674	\$ 134,950	\$ 129,630	\$ 129,630	\$ 588,630
Administration	\$ 587,072	\$ 388,895	\$ 224,914	\$ 227,955	\$ 162,000
<b>Total Expenses</b>	<b>\$ 664,746</b>	<b>\$ 523,845</b>	<b>\$ 354,544</b>	<b>\$ 357,585</b>	<b>\$ 750,630</b>

### Goals and Objectives:

**Goal:** Increase sales tax through sustainable commercial growth

1. **Objective:** Create an attractive commercial district to sustain commercial business and attract new businesses
2. **Objective:** Create city parks and amenities and improve city landscapes, providing opportunities and areas for citizens to get out and improve their health and wellbeing

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Actual	FY 2021 Target
1	Sales Tax growth	4.0%	5%	5%
2	Create city parks	0	0	2

## Economic Development Fund Details

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Economic Development Sales Tax Fund (WRA) Revenue</b>						
<b>Sales Tax</b>						
08-500-520010	WRA Sales Tax	\$ 264,107	\$ 297,520	\$ 284,435	\$ 284,435	\$ 300,310
	<b>Total Sales Tax</b>	<b>\$ 264,107</b>	<b>\$ 297,520</b>	<b>\$ 284,435</b>	<b>\$ 284,435</b>	<b>\$ 300,310</b>
<b>Additional Revenue</b>						
08-500-525011	Interest Earned	\$ 2,525	\$ 3,339	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Additional Revenue</b>	<b>\$ 2,525</b>	<b>\$ 3,339</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
<b>Miscellaneous Revenue</b>						
08-500-565001	Misc Revenue	\$ 780	\$ 843	\$ 850	\$ 850	\$ 850
08-500-565010	Sale of WRA Property	\$ -	\$ -	\$ -	\$ -	\$ -
08-500-565011	Transfer from WRA Money Market					\$ 450,000
	<b>Total Miscellaneous Revenue</b>	<b>\$ 780</b>	<b>\$ 843</b>	<b>\$ 850</b>	<b>\$ 850</b>	<b>\$ 450,850</b>
<b>Total WRA Revenue</b>		<b>\$ 267,412</b>	<b>\$ 301,702</b>	<b>\$ 288,285</b>	<b>\$ 288,285</b>	<b>\$ 754,160</b>
<b>Economic Development Sales Tax Fund (WRA) Expenses</b>						
<b>Building Parks &amp; Landscape Expenses</b>						
<b>Payroll</b>						
08-607-610001	Salaries	\$ 52,863	\$ 80,588	\$ 81,500	\$ 81,500	\$ 81,500
08-607-610002	TMRS Retirement	\$ 7,650	\$ 11,548	\$ 11,000	\$ 11,000	\$ 11,000
08-607-610003	Workers Compensation	\$ 2,039	\$ 2,606	\$ 2,650	\$ 2,650	\$ 2,650
08-607-610004	Unemployment Comp	\$ 324	\$ 377	\$ 400	\$ 400	\$ 400
08-607-610005	Group Health Insurance	\$ 10,585	\$ 20,873	\$ 21,000	\$ 21,000	\$ 21,000
08-607-610006	Medicare	\$ 853	\$ 1,294	\$ 1,300	\$ 1,300	\$ 1,300
08-607-610008	Overtime Pay	\$ 630	\$ 11,023	\$ 5,000	\$ 5,000	\$ 3,700
08-607-610009	Cell Phone Allowance	\$ -	\$ 840	\$ 980	\$ 980	\$ 980
08-607-610011	Certification Pay		\$ 300	\$ 300	\$ 300	\$ 300
08-607-610013	Holiday Pay					\$ 1,300
	<b>Total Payroll</b>	<b>\$ 74,944</b>	<b>\$ 129,450</b>	<b>\$ 124,130</b>	<b>\$ 124,130</b>	<b>\$ 124,130</b>
<b>Equipment</b>						
08-607-625001	Equipment	\$ 850	\$ -	\$ 1,000	\$ 1,000	\$ 10,000
08-607-625004	Equipment Maintenance	\$ 307	\$ 1,500	\$ 500	\$ 500	\$ 500
08-607-625007	Small Tools	\$ -	\$ 500	\$ 500	\$ 500	\$ 500
08-607-6250008	City Parks					\$ 450,000
	<b>Total Equipment</b>	<b>\$ 1,157</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 461,000</b>
<b>Professional Services</b>						
08-607-630017	City Landscape Maintenance	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 30,000
	<b>Total Professional Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Vehicle Expense</b>						
08-607-640001	Gasoline	\$ 50	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
08-607-640002	Vehicle/Equipment Maint	\$ 523	\$ 500	\$ 500	\$ 500	\$ 500
	<b>Total Vehicle Expense</b>	<b>\$ 573</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
	<b>Capital Expense</b>					
08-607-650003	Equipment Rental	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	<b>Total Capital Expense</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Total Building Parks &amp; Landscape Expenses</b>		<b>\$ 77,674</b>	<b>\$ 134,950</b>	<b>\$ 129,630</b>	<b>\$ 129,630</b>	<b>\$ 588,630</b>
<b>WRA Administration Expenses</b>						
	<b>Payroll</b>					
08-680-610001	Salaries	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Payroll</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
	<b>Professional Services</b>					
08-680-630002	Legal & Professional	\$ 20,656	\$ 17,304	\$ 20,000	\$ 40,000	\$ 20,000
08-680-630005	Audit Expense	\$ 6,350	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
08-680-630016	Bank Fees	\$ 36	\$ 33			\$ -
	<b>Total Professional Services</b>	<b>\$ 27,042</b>	<b>\$ 23,337</b>	<b>\$ 26,000</b>	<b>\$ 46,000</b>	<b>\$ 26,000</b>
	<b>Miscellaneous</b>					
08-680-635001	Miscellaneous Expense	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
08-680-635022	Transfer to the City	\$ 250,000	\$ 200,000	\$ 100,000	\$ 100,000	\$ 115,000
08-680-635026	Transfer to HCGC		\$ -	\$ 77,914	\$ 60,955	\$ -
	<b>Total Miscellaneous</b>	<b>\$ 250,000</b>	<b>\$ 200,000</b>	<b>\$ 178,914</b>	<b>\$ 161,955</b>	<b>\$ 116,000</b>
	<b>Debt Service</b>					
08-680-655001	Principal Expense (CO's)	\$ 275,000	\$ 143,000	\$ -	\$ -	\$ -
08-680-655002	Interest Expense (CO's)	\$ 15,030	\$ 2,559	\$ -	\$ -	\$ -
	<b>Total Debt Service</b>	<b>\$ 290,030</b>	<b>\$ 145,559</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total WRA Admin Expenses</b>		<b>\$ 587,072</b>	<b>\$ 388,895</b>	<b>\$ 224,914</b>	<b>\$ 227,955</b>	<b>\$ 162,000</b>
<b>Total WRA Expenses</b>		<b>\$ 664,746</b>	<b>\$ 523,845</b>	<b>\$ 354,544</b>	<b>\$ 357,585</b>	<b>\$ 750,630</b>
<b>Net Total WRA</b>		<b>\$ (397,334)</b>	<b>\$ (222,143)</b>	<b>\$ (66,259)</b>	<b>\$ (69,300)</b>	<b>\$ 3,530</b>



## DEBT SERVICE FUND

Debt Service revenue is allocating a portion of the city's assessed *ad valorem* tax, along with transfers from the Water and Hawks Creek Golf Club enterprise funds, as well as a payment-in-lieu-of-taxes from the Hawks Creek Apartments. The Debt Service fund makes the annual payment for city-issued debt.

Debt Service expense includes principal and interest payments for city-issued debt. This includes certificate of obligation and general obligation refunding bonds. The city contemplates issuing additional debt in future years to fund drainage infrastructure and street improvements.

### Economic Development (WRA) Fund Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Debt Service Revenue</b>					
Interest Revenue	\$ 12,097	\$ 8,663	\$ 8,500	\$ 8,500	\$ 8,500
HC Apartment Pmt	\$ 114,622	\$ 93,220	\$ 93,220	\$ 93,220	\$ 89,843
Ad Valorem Tax	\$ 616,399	\$ 655,022	\$ 722,843	\$ 744,489	\$ 776,121
Misc	\$ 114,467	\$ 144,009	\$ 143,672	\$ 143,672	\$ 143,064
<b>Total Revenue</b>	<b>\$ 857,585</b>	<b>\$ 900,913</b>	<b>\$ 968,235</b>	<b>\$ 989,881</b>	<b>\$ 1,017,528</b>
<b>Debt Service Expenses</b>					
Debt Service	\$ 950,101	\$ 878,378	\$ 951,918	\$ 951,918	\$ 920,686
<b>Total Expenses</b>	<b>\$ 950,101</b>	<b>\$ 878,378</b>	<b>\$ 951,918</b>	<b>\$ 951,918</b>	<b>\$ 920,686</b>

### Goals and Objectives:

**Goal:** Maintain a fiscally conservative approach to financing the needs of the city

1. **Objective:** Maintain a low tax supported debt per capita
2. **Objective:** Increase reserves to 30% of total yearly debt by 2022

### Performance Indicators:

Goal	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Tax Supported Debt Per Capita	\$292	\$317	\$306
2	Reserves to Debt (EOY)	23%	23%	23%

## Repayment schedule:

Fisc Year	2010 CO's		2010 GO RIDG		2013 CO's		2017 CO's		2019 GO RIDG		COMBINED TOTALS							
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total	Fisc. Total	Golf Course	Utility Rev	Tax Supp	
Ending																		
9/30/2019	\$ 75,000	\$ 22,578	\$ 185,000	\$ 54,075	\$ 215,000	\$ 89,225	\$ 99,000	\$ 21,711	\$ 574,000	\$ 187,589	\$ 187,589	\$ 187,589	\$ 876,378	\$ 116,467	\$ 27,542	\$ 732,369		
9/30/2020		1,078			\$ 215,000	86,000		20,409	\$ 574,000	163,019	163,019	163,019	923,953	116,232	27,440	780,281		
					220,000	86,000	102,000	20,409	\$ 566,10	158,934	158,934	158,934	923,953	116,232	27,440	780,281		
9/30/2021					225,000	82,700	104,000	19,068	619,000	150,093	150,093	150,093	919,185	115,736	27,328	776,121		
9/30/2022					235,000	79,325	107,000	17,700	642,000	141,000	141,000	141,000	924,000	116,507	27,556	779,937		
9/30/2023					240,000	75,506	110,000	16,293	660,000	131,274	131,274	131,274	922,548	115,966	27,371	779,212		
9/30/2024					250,000	70,706	113,000	14,846	683,000	120,378	120,378	120,378	923,755	116,076	27,399	780,280		
9/30/2025					260,000	65,706	116,000	13,360	706,000	109,092	109,092	109,092	924,183	116,082	27,399	780,702		
9/30/2026					270,000	60,506	119,000	11,835	724,000	97,416	97,416	97,416	918,833	115,983	27,371	775,478		
9/30/2027					280,000	54,769	122,000	10,270	752,000	85,089	85,089	85,089	922,178	115,632	27,268	779,278		
9/30/2028					295,000	48,469	125,000	8,666	780,000	71,935	71,935	71,935	923,869	116,116	27,436	780,318		
9/30/2029					310,000	41,831	128,000	7,022	808,000	58,253	58,253	58,253	924,507	116,435	27,556	780,515		
9/30/2030					325,000	34,469	132,000	5,339	837,000	45,508	45,508	45,508	928,015	116,629	27,576	783,811		
9/30/2031					340,000	26,750	135,000	3,603	875,000	30,353	30,353	30,353	936,706	116,433	27,545	789,728		
9/30/2032					355,000	18,250	139,000	1,828	919,000	20,078	20,078	20,078	954,156	116,088	27,405	790,663		
9/30/2033					375,000	9,375			975,000	9,375	9,375	9,375	984,375	116,088	27,563	799,563		

**HilltopSecurities**  
A Hilltop Holdings Company



## Combined Debt Requirement Schedule (Tax Supported Debt)

CITY OF WESTWORTH VILLAGE  
(Tarrant County, Texas)

## Debt Service Fund Detail

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Debt Service Revenue</b>						
	<b>Revenue</b>					
05-500-520003	Texpool Interest	\$ 12,097	\$ 8,663	\$ 8,500	\$ 8,500	\$ 8,500
	<b>Total Revenue</b>	<b>\$ 12,097</b>	<b>\$ 8,663</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>
	<b>HC Apartment Payments</b>					
05-500-550001	HC Apartment Payments	\$ 114,622	\$ 93,220	\$ 93,220	\$ 93,220	\$ 89,843
	<b>Total HC Apartment Payments</b>	<b>\$ 114,622</b>	<b>\$ 93,220</b>	<b>\$ 93,220</b>	<b>\$ 93,220</b>	<b>\$ 89,843</b>
	<b>Ad Valorem Tax</b>					
05-500-555000	Ad Valorem Tax	\$ 616,399	\$ 655,022	\$ 722,843	\$ 744,489	\$ 776,121
	<b>Total Ad Valorem Tax</b>	<b>\$ 616,399</b>	<b>\$ 655,022</b>	<b>\$ 722,843</b>	<b>\$ 744,489</b>	<b>\$ 776,121</b>
	<b>Miscellaneous Revenue</b>					
05-500-565120	Water Fund Payments	\$ 27,067	\$ 27,542	\$ 27,440	\$ 27,440	\$ 27,328
05-500-565125	HCGC Payments	\$ 87,400	\$ 116,467	\$ 116,232	\$ 116,232	\$ 115,736
	<b>Total Miscellaneous Revenue</b>	<b>\$ 114,467</b>	<b>\$ 144,009</b>	<b>\$ 143,672</b>	<b>\$ 143,672</b>	<b>\$ 143,064</b>
<b>Total Debt Service Revenue</b>		<b>\$ 857,585</b>	<b>\$ 900,913</b>	<b>\$ 968,235</b>	<b>\$ 989,881</b>	<b>\$ 1,017,528</b>
<b>Debt Service Expenses</b>						
	<b>Debt Service</b>					
05-650-655001	Principal	\$ 552,000	\$ 574,000	\$ 592,000	\$ 592,000	\$ 619,000
05-650-655002	Interest	\$ 396,101	\$ 302,378	\$ 358,418	\$ 358,418	\$ 300,186
05-650-655003	Bank Fees	\$ 2,000	\$ 2,000	\$ 1,500	\$ 1,500	\$ 1,500
	<b>Total Debt Service</b>	<b>\$ 950,101</b>	<b>\$ 878,378</b>	<b>\$ 951,918</b>	<b>\$ 951,918</b>	<b>\$ 920,686</b>
<b>Total Debt Service Expenses</b>		<b>\$ 950,101</b>	<b>\$ 878,378</b>	<b>\$ 951,918</b>	<b>\$ 951,918</b>	<b>\$ 920,686</b>
<b>Net Total Debt Service</b>		<b>\$ (92,516)</b>	<b>\$ 22,536</b>	<b>\$ 16,317</b>	<b>\$ 37,963</b>	<b>\$ 96,842</b>

# ENTERPRISE FUNDS

*An enterprise fund can be created when a public service generates enough revenues to pay for its current and ongoing cost. The public service becomes a “profit center”; the users fees are calculated to pay for the cost of the current service as well as plan for future maintenance and upgrades. Enterprise funds help maintain a lower ad valorem tax rate. Some general examples of enterprise funds include public utility services, parking garages, golf courses, stadiums, arenas, convention centers, as well as certain programs held at museums, libraries, and recreational facilities. It is important to note that an enterprise fund can be partially funded by other tax revenue sources or be fully self-sufficient. Westworth Village has two enterprise funds, Utilities and Hawks Creek golf course, both are budgeted to be self-sufficient. However, should unexpected expenses arise economic development reserve funds may be used.*

## WATER FUND

Water is funded through the sale of water, sewer fees, and sanitation fees. The city purchases water and sewer services from the City of Fort Worth, and charges rates to recover the full cost of both the fixed and variable costs associated with maintaining those infrastructures. The city purchases sanitation (trash/recycling) services through a third-party contractor. Expenses include a debt service payment, three full-time employees, and all other costs associated with operating and maintaining city utilities. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit.

### Water Fund Overview

	Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Water Fund Revenue</b>					
<b>Additional Revenue</b>	\$ 1,249	\$ 1,919	\$ 1,600	\$ 1,600	\$ 1,600
<b>Water Revenue</b>	\$ 1,455,804	\$ 1,431,956	\$ 1,365,600	\$ 1,365,600	\$ 1,455,600
<b>Total Revenue</b>	\$ 1,457,053	\$ 1,433,875	\$ 1,367,200	\$ 1,367,200	\$ 1,457,200

### Water Fund Expenses

	<u>Water</u>				
<b>Payroll</b>	\$ 109,648	\$ 121,290	\$ 139,478	\$ 139,478	\$ 176,152
<b>Supplies</b>	\$ 107,717	\$ 55,887	\$ 53,000	\$ 53,000	\$ 53,000
<b>Training</b>	\$ 8,340	\$ 10,819	\$ 11,500	\$ 11,500	\$ 11,500
<b>Equipment</b>	\$ 4,811	\$ 45,073	\$ 27,000	\$ 27,000	\$ 32,000
<b>Professional Service</b>	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,000	\$ 6,500
<b>Misc</b>	\$ 860,023	\$ 937,872	\$ 942,651	\$ 942,651	\$ 951,651
<b>Vehicle Expense</b>	\$ 8,133	\$ 4,419	\$ 6,000	\$ 6,000	\$ 6,000
<b>Capital Expense</b>	\$ 22,000	\$ 778	\$ 26,500	\$ 26,500	\$ 26,500
<b>Debt Service</b>	\$ 27,067	\$ 27,542	\$ 27,440	\$ 27,440	\$ 27,328
<b>Information Tech</b>	\$ 29,693	\$ 43,264	\$ 31,400	\$ 31,400	\$ 31,400
<b>Total Expenses</b>	\$ 1,183,432	\$ 1,252,943	\$ 1,271,469	\$ 1,270,969	\$ 1,322,031

### Storm Sewer Maintenance

<b>Payroll</b>	\$ 22,988	\$ 27,206	\$ 25,713	\$ 24,315	\$ 30,086
<b>Equipment</b>	\$ 18,626	\$ 12,695	\$ 19,000	\$ 19,000	\$ 19,000
<b>Misc</b>	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200
<b>Vehicle Expense</b>	\$ 2,719	\$ 2,141	\$ 3,500	\$ 3,500	\$ 3,500
<b>Capital Expense</b>	\$ 11,120	\$ 11,120	\$ 11,120	\$ 11,120	\$ 11,120
<b>Total Expenses</b>	\$ 68,653	\$ 66,361	\$ 72,533	\$ 71,135	\$ 76,906

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## Goals and Objectives:

**Goal:** Provide proactive customer service

1. **Objective:** Notify residents at first alert of water leak through phone call, email, and face-to-face notification.

**Goal:** Maintain the integrity of the city water supply system

1. **Objective:** Perform daily, weekly, monthly, and quarterly water sampling that meets or exceeds TCEQ minimum standards
2. **Objective:** Have an average annual water loss of less than 10%

**Goal:** Reduction of biochemical oxygen demand and total suspended solids

1. **Objective:** Execute a monthly sanitary sewer cleaning program
  2. **Objective:** Reduce city cost of sanitary sewer services from the City of Fort Worth
- 

## Performance Indicators:

	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Beacon leak alerts within 24 hours	100%	100%	100%
2	Water samples meet or exceed TCEQ standards	100%	100%	100%
3	Citywide water loss	6.89%	9%	8.5%
4	Linear feet of sewer cleaning	128,900*	89,200	60,000
5	Yearly average BOD	337	338	320
5	Yearly average TSS	297	300	310

\*abnormal testing year resulted in additional line cleaning



## Water Fund Detail

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Water Fund Revenue</b>						
<b>Additional Revenue</b>						
02-500-525011	Interest Earned	\$ 1,249	\$ 1,919	\$ 1,600	\$ 1,600	\$ 1,600
	<b>Total Additional Revenue</b>	<b>\$ 1,249</b>	<b>\$ 1,919</b>	<b>\$ 1,600</b>	<b>\$ 1,600</b>	<b>\$ 1,600</b>
<b>Miscellaneous Revenue</b>						
02-500-565007	Pt Worth Library Cards	\$ -	\$ -	\$ -	\$ -	\$ -
02-500-565012	Miscellaneous Revenue	\$ 549	\$ 652	\$ 500	\$ 500	\$ 500
02-500-565038	Return Check Charge	\$ 60	\$ 60	\$ 100	\$ 100	\$ 100
02-500-565050	Water turn on Fees	\$ 4,335	\$ 6,105	\$ 4,500	\$ 4,500	\$ 4,500
02-500-565051	Late Fees	\$ 14,346	\$ 13,347	\$ 12,500	\$ 12,500	\$ 12,500
02-500-565052	Water/Sewer Setup Fees	\$ 79,239	\$ 69,281	\$ 45,000	\$ 45,000	\$ 45,000
02-500-565055	Water Revenue	\$ 649,127	\$ 631,886	\$ 580,000	\$ 580,000	\$ 580,000
02-500-565056	Sewer Revenue	\$ 498,637	\$ 490,172	\$ 505,000	\$ 505,000	\$ 505,000
02-500-565057	Sanitation Revenue	\$ 130,733	\$ 138,778	\$ 138,000	\$ 138,000	\$ 138,000
02-500-565059	Storm Sewer Fees	\$ 78,778	\$ 81,676	\$ 80,000	\$ 80,000	\$ 170,000
	<b>Total Miscellaneous Revenue</b>	<b>\$ 1,455,804</b>	<b>\$ 1,431,956</b>	<b>\$ 1,365,600</b>	<b>\$ 1,365,600</b>	<b>\$ 1,455,600</b>
<b>Total Water Revenue</b>		<b>\$ 1,457,053</b>	<b>\$ 1,433,875</b>	<b>\$ 1,367,200</b>	<b>\$ 1,367,200</b>	<b>\$ 1,457,200</b>
<b>Water Fund Expenses</b>						
<b>Water Fund</b>						
<b>Payroll</b>						
02-620-610001	Salaries	\$ 86,715	\$ 89,614	\$ 90,671	\$ 90,671	\$ 116,749
02-620-610002	TMRs Retirement	\$ 11,094	\$ 10,910	\$ 11,355	\$ 11,355	\$ 14,577
02-620-610003	Workers compensation	\$ 451	\$ 505	\$ 1,580	\$ 1,580	\$ 2,550
02-620-610004	Unemployment Comp	\$ 502	\$ 389	\$ 281	\$ 281	\$ 432
02-620-610005	Group Health Insurance	\$ 6,591	\$ 11,858	\$ 20,250	\$ 20,250	\$ 25,200
02-620-610006	Medicare	\$ 1,256	\$ 1,208	\$ 1,236	\$ 1,236	\$ 1,761
02-620-610007	FICA Social Security	\$ 609	\$ 46	\$ -	\$ -	\$ -
02-620-610008	Overtime Pay	\$ 2,360	\$ -	\$ 3,895	\$ 3,895	\$ 4,042
02-620-610009	Cell Phone Allowance	\$ 70	\$ 368	\$ 210	\$ 210	\$ 840
02-620-610012	Contract Services	\$ -	\$ 6,392	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Payroll</b>	<b>\$ 109,648</b>	<b>\$ 121,290</b>	<b>\$ 139,478</b>	<b>\$ 139,478</b>	<b>\$ 176,152</b>
<b>Supplies</b>						
02-620-615001	Office Supplies	\$ 8,129	\$ 3,694	\$ 5,000	\$ 5,000	\$ 5,000
02-620-615002	Supplies	\$ 87,998	\$ 40,362	\$ 35,000	\$ 35,000	\$ 35,000
02-620-615003	Printing	\$ 1,278	\$ 776	\$ 1,000	\$ 1,000	\$ 1,000
02-620-615004	Postage	\$ 4,347	\$ 4,749	\$ 4,300	\$ 4,300	\$ 4,300
02-620-615005	Electric	\$ 1,534	\$ 1,751	\$ 3,000	\$ 3,000	\$ 3,000
02-620-615006	Water	\$ 824	\$ 633	\$ 700	\$ 700	\$ 700
02-620-615009	Cable/Internet	\$ 2,892	\$ 3,089	\$ 3,000	\$ 3,000	\$ 3,000
02-620-640000	Gas	\$ 715	\$ 832	\$ 1,000	\$ 1,000	\$ 1,000
	<b>Total Supplies</b>	<b>\$ 107,717</b>	<b>\$ 55,887</b>	<b>\$ 53,000</b>	<b>\$ 53,000</b>	<b>\$ 53,000</b>
<b>Training</b>						
02-620-620001	Training	\$ 5,156	\$ 7,512	\$ 8,000	\$ 8,000	\$ 8,000
02-620-620002	Dues & Memberships	\$ 3,184	\$ 3,307	\$ 3,500	\$ 3,500	\$ 3,500
	<b>Total Training</b>	<b>\$ 8,340</b>	<b>\$ 10,819</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>
<b>Equipment</b>						
02-620-625001	Equipment/Rental	\$ 4,811	\$ 16,740	\$ 5,000	\$ 5,000	\$ 10,000
02-620-625004	Equipment Maintenance	\$ 6,719	\$ 6,971	\$ 7,000	\$ 7,000	\$ 7,000
02-620-625014	Building Maintenance	\$ -	\$ 4,762	\$ 5,000	\$ 5,000	\$ 5,000
02-620-625021	Contingency Fund	\$ -	\$ 16,599	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Equipment</b>	<b>\$ 4,811</b>	<b>\$ 45,073</b>	<b>\$ 27,000</b>	<b>\$ 27,000</b>	<b>\$ 32,000</b>

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Professional Services</b>						
02-620-630005	Audit Expense	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,000	\$ 6,500
	<b>Total Professional Services</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,500</b>	<b>\$ 6,000</b>	<b>\$ 6,500</b>
<b>Miscellaneous</b>						
02-620-635001	Miscellaneous Expense	\$ 1,051	\$ 8,416	\$ 6,000	\$ 6,000	\$ 15,000
02-620-635008	Uniform Expense	\$ 6,805	\$ 5,760	\$ 7,500	\$ 7,500	\$ 7,500
02-620-635015	Admin Reimbursement to GF	\$ 130,401	\$ 130,591	\$ 130,401	\$ 130,401	\$ 130,401
02-620-635108	Franchise Expense	\$ 63,225	\$ 54,464	\$ 57,750	\$ 57,750	\$ 57,750
02-620-635121	Sanitation Payments	\$ 110,152	\$ 107,890	\$ 115,000	\$ 115,000	\$ 115,000
02-620-635125	Sewer Payments	\$ 221,850	\$ 255,282	\$ 265,000	\$ 265,000	\$ 265,000
02-620-635126	Water Purchases	\$ 324,390	\$ 371,356	\$ 355,000	\$ 355,000	\$ 355,000
02-620-635127	Water Sample Testing	\$ 2,149	\$ 4,112	\$ 6,000	\$ 6,000	\$ 6,000
	<b>Total Miscellaneous</b>	<b>\$ 860,023</b>	<b>\$ 937,872</b>	<b>\$ 942,651</b>	<b>\$ 942,651</b>	<b>\$ 951,651</b>
<b>Vehicle Expense</b>						
02-620-640001	Gasoline	\$ 2,722	\$ 1,812	\$ 3,000	\$ 3,000	\$ 3,000
02-620-640002	Vehicle/Equip Maint	\$ 5,411	\$ 2,607	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Vehicle Expense</b>	<b>\$ 8,133</b>	<b>\$ 4,419</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>
<b>Capital Expense</b>						
02-620-650000	Capital Outlay	\$ 22,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
02-620-650003	Equipment Rental	\$ -	\$ 778	\$ 1,500	\$ 1,500	\$ 1,500
	<b>Total Capital Expense</b>	<b>\$ 22,000</b>	<b>\$ 778</b>	<b>\$ 26,500</b>	<b>\$ 26,500</b>	<b>\$ 26,500</b>
<b>Debt Service</b>						
02-620-655021	Bond Payments	\$ 27,067	\$ 27,542	\$ 27,440	\$ 27,440	\$ 27,328
	<b>Total Debt Service</b>	<b>\$ 27,067</b>	<b>\$ 27,542</b>	<b>\$ 27,440</b>	<b>\$ 27,440</b>	<b>\$ 27,328</b>
<b>Information Technology</b>						
02-620-660004	Thrid Party Provider	\$ 7,299	\$ 7,343	\$ 7,400	\$ 7,400	\$ 7,400
02-620-660005	Maintenance Contracts	\$ 19,200	\$ 18,385	\$ 18,500	\$ 18,500	\$ 18,500
02-620-660006	Equip/Software Purchase Maint	\$ 3,194	\$ 17,536	\$ 5,500	\$ 5,500	\$ 5,500
	<b>Total Information Technology</b>	<b>\$ 29,693</b>	<b>\$ 43,264</b>	<b>\$ 31,400</b>	<b>\$ 31,400</b>	<b>\$ 31,400</b>
<b>Total Water Fund Expenses</b>		<b>\$ 1,183,432</b>	<b>\$ 1,252,943</b>	<b>\$ 1,271,469</b>	<b>\$ 1,270,969</b>	<b>\$ 1,322,031</b>

#### Storm Sewer Maintenance

<b>Payroll</b>						
02-621-610001	Salaries	\$ 16,023	\$ 19,707	\$ 17,312	\$ 17,312	\$ 20,460
02-621-610002	TMRS Retirement	\$ 2,188	\$ 2,406	\$ 2,252	\$ 2,252	\$ 2,656
02-621-610003	Workers' Compensation	\$ 329	\$ 499	\$ 299	\$ 299	\$ 706
02-621-610004	Unemployment Comp	\$ 200	\$ 124	\$ 56	\$ 56	\$ 72
02-621-610005	Group Health Insurance	\$ 2,313	\$ 3,935	\$ 4,050	\$ 4,050	\$ 4,200
02-621-610006	Medicare	\$ 250	\$ 279	\$ 136	\$ 136	\$ 321
02-621-610007	FICA Social Securtiy	\$ 126	\$ 46	\$ 1,398	\$ -	\$ -
02-621-610008	Overtime Pay	\$ 1,542	\$ -	\$ -	\$ -	\$ 1,461
02-621-610009	Cell Phone Allowance	\$ 17	\$ 210	\$ 210	\$ 210	\$ 210
	<b>Total Payroll</b>	<b>\$ 22,988</b>	<b>\$ 27,206</b>	<b>\$ 25,713</b>	<b>\$ 24,315</b>	<b>\$ 30,086</b>
<b>Equipment</b>						
02-621-625001	Equipment	\$ 14,000	\$ 12,695	\$ 14,000	\$ 14,000	\$ 14,000
02-621-625006	Maintenance Contracts	\$ 4,626	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Equipment</b>	<b>\$ 18,626</b>	<b>\$ 12,695</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>
<b>Professional Services</b>						
02-621-630001	Engineering Fees	\$ 37,286	\$ 57,226	\$ 25,000	\$ 25,000	\$ 65,000
	<b>Total Professional Services</b>	<b>\$ 37,286</b>	<b>\$ 57,226</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 65,000</b>
<b>Miscellaneous</b>						



ACCT		Actual 2018		Actual 2019		Adopted 2020		Projected 2020		Proposed 2021	
02-621-635015	Admin Reimbursements	\$	13,200	\$	13,200	\$	13,200	\$	13,200	\$	13,200
02-621-635117	Public/Employee Education			\$	-	\$	-	\$	-		
	<b>Total Miscellaneous</b>	<b>\$</b>	<b>13,200</b>	<b>\$</b>	<b>13,200</b>	<b>\$</b>	<b>13,200</b>	<b>\$</b>	<b>13,200</b>	<b>\$</b>	<b>13,200</b>
	<b>Vehicle Expense</b>										
02-621-640001	Gasoline	\$	345	\$	292	\$	1,000	\$	1,000	\$	1,000
02-621-640002	Vehicle/Equip Maint	\$	2,374	\$	1,849	\$	2,500	\$	2,500	\$	2,500
	<b>Total Vehicle Expense</b>	<b>\$</b>	<b>2,719</b>	<b>\$</b>	<b>2,141</b>	<b>\$</b>	<b>3,500</b>	<b>\$</b>	<b>3,500</b>	<b>\$</b>	<b>3,500</b>
	<b>Capital Expense</b>										
02-621-650013	Capital Improvements	\$	11,120	\$	11,120	\$	11,120	\$	11,120	\$	11,120
	<b>Total Capital Expense</b>	<b>\$</b>	<b>11,120</b>	<b>\$</b>	<b>11,120</b>	<b>\$</b>	<b>11,120</b>	<b>\$</b>	<b>11,120</b>	<b>\$</b>	<b>11,120</b>
<b>Total Storm Sewer Expenses</b>		<b>\$</b>	<b>105,939</b>	<b>\$</b>	<b>123,588</b>	<b>\$</b>	<b>97,533</b>	<b>\$</b>	<b>96,135</b>	<b>\$</b>	<b>141,906</b>
<b>Net Total Water/Sewer</b>		<b>\$</b>	<b>167,682</b>	<b>\$</b>	<b>57,344</b>	<b>\$</b>	<b>(1,802)</b>	<b>\$</b>	<b>96</b>	<b>\$</b>	<b>(6,736)</b>

## HAWKS CREEK GOLF CLUB FUND

Hawks Creek Golf Club is funded through golf course sales (pro shop, grill, and driving range), including green fees, merchandise, range use, and grill/bar sales. Expenses are broken down into three areas: food and beverage, pro shop, and maintenance. Food and beverage expenses include salary and benefits for two full-time and three part-time employees, as well as all fixed and variable cost associated with operating and maintaining a bar and grill. Pro shop expenses include salary and benefits for four full-time and five part-time employees, as well as all fixed and variable costs associated with operating and maintaining a golf clubhouse, including utilities, supplies, merchandise, cart lease, IT, and administration. Maintenance expenses include salaries and benefits for seven full-time employees, and all other cost associated with grounds maintenance on over 100 acres of manicured turf, including fertilizer, chemicals, water, utilities, equipment leases and maintenance, fuel, and debt service payment. Payroll includes a 3% cost of living adjustment, 12% TMRS rate, and \$700/month city paid insurance benefit.

### Hawks Creek Golf Course Fund Overview

	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Adopted 2020</b>	<b>Projected 2020</b>	<b>Proposed 2021</b>
<b>HCGC Revenue</b>					
Additional Revenue	\$ 34,422	\$ 33,013	\$ 39,031	\$ 39,031	\$ 39,361
Revenue	\$ 1,514,145	\$ 1,544,212	\$ 1,701,555	\$ 1,701,555	\$ 1,719,100
<b>Total Revenue</b>	<b>\$ 1,548,567</b>	<b>\$ 1,577,224</b>	<b>\$ 1,740,586</b>	<b>\$ 1,740,586</b>	<b>\$ 1,758,461</b>

<b>HCGC Fund Expense</b>					
Food and Beverage	\$ 219,010	\$ 228,330	\$ 267,269	\$ 267,269	\$ 289,239
Pro Shop	\$ 783,005	\$ 578,429	\$ 618,995	\$ 617,926	\$ 621,596
Maintenance	\$ 740,034	\$ 781,017	\$ 854,322	\$ 854,533	\$ 851,858
<b>Total Expenses</b>	<b>\$ 1,742,049</b>	<b>\$ 1,587,776</b>	<b>\$ 1,740,586</b>	<b>\$ 1,739,728</b>	<b>\$ 1,762,693</b>

### Goals and Objectives:

**Goal:** Increase total green fee revenue

1. **Objective:** Attract more tournaments in slower times of the year

**Goal:** Increase merchandise sales

1. **Objective:** Utilize social media and emails to promote the golf shop

**Goal:** Implement a site-specific Water-Use Efficiency/Conservation Best Management Practices Plan

1. **Objective:** Site assessment, data collection, and water audit of the golf course

**Goal:** Increase Westworth Village resident traffic to utilize the clubhouse for daily & special event use

1. **Objective:** Send out monthly specials specific to Westworth Village residents offering discounts

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### Performance Indicators:

	Indicator	FY 2019 Actual	FY 2020 Projection	FY 2021 Target
1	Number of Tournaments	35	31	40
1	Green fee Revenue	\$990,000	\$1,050,803	\$1,184,000
2	Merchandise Sales Margins	25%	21%	30%
3	BMP Plan Implementation	0%	0%	50%
4	Number of redeemed monthly specials	0	50	100

## Hawks Creek Golf Course Fund Details

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Hawks Creek Golf Course (HCGC) Fund Revenue</b>						
<b>Revenue</b>						
09-500-520000	Sales Tax	\$ 25,216	\$ 23,870	\$ 29,288	\$ 29,288	\$ 29,453
09-500-520007	Mixed Bev Tax Gross 8.25%	\$ 9,206	\$ 9,143	\$ 9,743	\$ 9,743	\$ 9,908
	<b>Total Revenue</b>	<b>\$ 34,422</b>	<b>\$ 33,013</b>	<b>\$ 39,031</b>	<b>\$ 39,031</b>	<b>\$ 39,361</b>
<b>Miscellaneous Revenue</b>						
09-500-565001	Miscellaneous Revenue	\$ 40,753	\$ 11,215	\$ 1,000	\$ 1,000	\$ 1,000
09-500-565060	Green Fees	\$ 991,593	\$ 977,201	\$ 1,120,000	\$ 1,120,000	\$ 1,184,000
09-500-565065	Food	\$ 62,391	\$ 49,937	\$ 68,000	\$ 68,000	\$ 69,000
09-500-565066	Wine	\$ 594	\$ 154	\$ 100	\$ 100	\$ 100
09-500-565067	Liquor	\$ 24,709	\$ 25,184	\$ 28,000	\$ 28,000	\$ 29,500
09-500-565068	Beer	\$ 84,620	\$ 84,950	\$ 90,000	\$ 90,000	\$ 90,500
09-500-565069	Beverage	\$ 28,291	\$ 24,923	\$ 33,000	\$ 33,000	\$ 34,000
09-500-565070	Tips Earned	\$ 13,047	\$ 12,912	\$ 12,500	\$ 12,500	\$ 12,500
09-500-565075	Cart Rental	\$ 38,744	\$ 27,278	\$ 42,000	\$ 42,000	\$ 42,000
09-500-565076	Contract Lessons	\$ 3,597	\$ 3,677	\$ 4,500	\$ 4,500	\$ 5,000
09-500-565077	Club Rental	\$ 4,966	\$ 4,571	\$ 5,000	\$ 5,000	\$ 5,000
09-500-565078	Gratuities/lessons	\$ 1,603	\$ 1,139	\$ 1,000	\$ 1,000	\$ 1,000
09-500-565079	Range Balls	\$ 85,895	\$ 90,749	\$ 92,000	\$ 92,000	\$ 92,000
09-500-565080	Merchandise	\$ 129,679	\$ 129,059	\$ 120,000	\$ 120,000	\$ 120,000
09-500-565081	Handicap & Association	\$ 2,695	\$ 2,800	\$ 3,500	\$ 3,500	\$ 3,500
09-500-565082	Daily over/short	\$ 968	\$ 0	\$ -	\$ -	\$ -
09-500-565083	City Landscape Maintenance		\$ 20,549	\$ 20,000	\$ 20,000	\$ 30,000
09-500-565084	WRA 4B Transfer		\$ 77,914	\$ 60,955	\$ 60,955	\$ -
	<b>Total Miscellaneous Revenue</b>	<b>\$ 1,514,145</b>	<b>\$ 1,544,212</b>	<b>\$ 1,701,555</b>	<b>\$ 1,701,555</b>	<b>\$ 1,719,100</b>
<b>Total HCGC Revenue</b>		<b>\$ 1,548,567</b>	<b>\$ 1,577,224</b>	<b>\$ 1,740,586</b>	<b>\$ 1,740,586</b>	<b>\$ 1,758,461</b>

**Hawks Creek Golf Course (HCGC) Fund Expenses**

<b>Food &amp; Beverage Expenses</b>						
<b>Payroll</b>						
09-670-610001	Salaries	\$ 69,292	\$ 72,670	\$ 74,000	\$ 74,000	\$ 70,932
09-670-610002	TMRs Retirement	\$ 8,913	\$ 7,950	\$ 6,730	\$ 6,730	\$ 6,984
09-670-610003	Workers' Compensation	\$ 2,325	\$ 2,030	\$ 2,000	\$ 2,000	\$ 2,405
09-670-610004	Unemployment Comp	\$ 659	\$ 503	\$ 500	\$ 500	\$ 559
09-670-610005	Group Health Insurance	\$ 14,684	\$ 19,594	\$ 16,200	\$ 16,200	\$ 16,800
09-670-610006	Medicare	\$ 1,266	\$ 1,274	\$ 1,100	\$ 1,100	\$ 1,090
09-670-610007	FICA Social Security	\$ 1,246	\$ 1,708	\$ 1,100	\$ 1,100	\$ 1,052
09-670-610009	Cell Phone Allowance	\$ 385	\$ 420	\$ 420	\$ 420	\$ 420
09-670-610030	Tips Earned	\$ 13,733	\$ 1,369	\$ 12,500	\$ 12,500	\$ 12,500
09-670-610040	Over Time	\$ 6,231	\$ 2,970	\$ 2,500	\$ 2,500	\$ 1,946
09-672-610013	Holiday Pay	\$ -	\$ -	\$ -	\$ -	\$ 1,868
	<b>Total Payroll</b>	<b>\$ 118,734</b>	<b>\$ 110,488</b>	<b>\$ 117,050</b>	<b>\$ 117,050</b>	<b>\$ 116,557</b>
<b>Supplies</b>						
09-670-615002	Supplies	\$ 6,599	\$ 4,931	\$ 7,000	\$ 7,000	\$ 7,000
09-670-615021	Wine	\$ 462	\$ -	\$ 250	\$ 250	\$ 250
09-670-615022	Bar Supplies	\$ 281	\$ 38	\$ 400	\$ 400	\$ 400
09-670-615023	Beer	\$ 30,937	\$ 29,909	\$ 37,000	\$ 37,000	\$ 37,000
09-670-615024	Beverages	\$ 15,509	\$ 13,988	\$ 18,000	\$ 18,000	\$ 18,000
09-670-615025	Food	\$ 29,765	\$ 24,788	\$ 43,000	\$ 43,000	\$ 43,000
09-670-615026	Liquor	\$ 8,192	\$ 7,626	\$ 9,000	\$ 9,000	\$ 9,000
	<b>Total Supplies</b>	<b>\$ 91,745</b>	<b>\$ 81,281</b>	<b>\$ 114,650</b>	<b>\$ 114,650</b>	<b>\$ 114,650</b>
<b>Equipment</b>						
09-670-625000	New Equipment	\$ 95	\$ 351	\$ 1,500	\$ 1,500	\$ 20,000
09-670-625003	Equipment Lease	\$ 3,780	\$ 3,780	\$ 3,800	\$ 3,800	\$ 3,800

ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
09-670-625004	Equipment Maintenance	\$ 292	\$ 442	\$ 500	\$ 500	\$ 500
09-670-625020	Equipment Repair	\$ 489	\$ 546	\$ 1,200	\$ 1,200	\$ 1,200
09-670-625021	Computer Repairs	\$ -	\$ -	\$ 500	\$ 500	\$ 500
	<b>Total Equipment</b>	<b>\$ 4,656</b>	<b>\$ 5,119</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 26,000</b>
	<b>Miscellaneous</b>					
09-670-635001	Miscellaneous Expense	\$ 61	\$ 16	\$ 500	\$ 500	\$ 500
09-670-635023	Sales & Use Tax	\$ 11,509	\$ 10,408	\$ 8,333	\$ 8,333	\$ 8,498
09-670-635024	Mixed Beverage Tax	\$ 9,070	\$ 9,143	\$ 9,743	\$ 9,743	\$ 9,908
09-670-635025	Liquor Tax 6.7% Gross Sales	\$ 7,366	\$ 7,479	\$ 7,913	\$ 7,913	\$ 8,047
09-670-635030	Waste Disposal	\$ 910	\$ 1,030	\$ 1,080	\$ 1,080	\$ 1,080
09-670-635040	Licenses & Permits	\$ 430	\$ 3,367	\$ 500	\$ 500	\$ 4,000
	<b>Total Miscellaneous</b>	<b>\$ 29,346</b>	<b>\$ 31,443</b>	<b>\$ 28,069</b>	<b>\$ 28,069</b>	<b>\$ 32,032</b>
<b>Total Food &amp; Beverages Expenses</b>		<b>\$ 219,010</b>	<b>\$ 228,330</b>	<b>\$ 267,269</b>	<b>\$ 267,269</b>	<b>\$ 289,239</b>
<b>Pro Shop Expenses</b>						
	<b>Payroll</b>					
09-671-610001	Salaries	\$ 195,783	\$ 165,477	\$ 207,300	\$ 207,300	\$ 212,718
09-671-610002	TMRs Retirement	\$ 18,900	\$ 20,811	\$ 19,600	\$ 19,600	\$ 17,008
09-671-610003	Workers' Compensation	\$ 5,808	\$ 5,569	\$ 5,600	\$ 5,600	\$ 6,820
09-671-610004	Unemployment Comp	\$ 1,276	\$ 648	\$ 1,150	\$ 1,150	\$ 1,296
06-671-610005	Group Health Insurance	\$ 26,680	\$ 17,284	\$ 28,500	\$ 28,500	\$ 24,900
09-671-610006	Medicare	\$ 2,775	\$ 2,392	\$ 3,100	\$ 3,100	\$ 3,091
09-671-610007	FICA Social Security	\$ 3,016	\$ 1	\$ 3,000	\$ 3,000	\$ 4,427
09-671-610008	Over Time Pay	\$ 1,370	\$ 4,187	\$ 1,100	\$ 1,100	\$ -
09-671-610009	Cell Phone Allowance	\$ 245	\$ 210	\$ 1,260	\$ 1,260	\$ 420
09-671-610025	Retirement Stipend					\$ 3,600
09-671-610030	Tips Earned	\$ 654	\$ 73	\$ 1,000	\$ 1,000	\$ -
09-672-610013	Holiday Pay	\$ -	\$ -	\$ -	\$ -	\$ 5,860
	<b>Total Payroll</b>	<b>\$ 256,507</b>	<b>\$ 216,651</b>	<b>\$ 271,610</b>	<b>\$ 271,610</b>	<b>\$ 280,141</b>
	<b>Supplies</b>					
09-671-615002	Supplies	\$ 4,782	\$ 6,286	\$ 6,000	\$ 6,000	\$ 6,000
09-671-615003	Printing	\$ 440	\$ 65	\$ 500	\$ 500	\$ 500
09-671-615004	Postage	\$ 627	\$ 65	\$ 500	\$ 500	\$ 500
09-671-615005	Electric	\$ 21,712	\$ 22,719	\$ 20,000	\$ 20,000	\$ 20,000
09-671-615006	Water	\$ 5,681	\$ 4,013	\$ 6,000	\$ 6,000	\$ 6,000
09-671-615007	Natural Gas	\$ 2,449	\$ 3,089	\$ 3,100	\$ 3,100	\$ 3,100
09-671-615008	Telephone & Cable	\$ 8,918	\$ 9,313	\$ 9,000	\$ 9,000	\$ 9,000
09-671-615020	Tournament Supplies	\$ 104	\$ 104	\$ 200	\$ 200	\$ 200
09-671-615030	Merchandise	\$ 92,510	\$ 93,952	\$ 90,000	\$ 90,000	\$ 90,000
	<b>Total Supplies</b>	<b>\$ 137,223</b>	<b>\$ 139,605</b>	<b>\$ 135,300</b>	<b>\$ 135,300</b>	<b>\$ 135,300</b>
	<b>Training</b>					
09-671-620001	Training	\$ 3,064	\$ 1,190	\$ 1,500	\$ 1,500	\$ 1,500
09-671-620002	Dues & Memberships	\$ 6,000	\$ 5,389	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Supplies</b>	<b>\$ 9,064</b>	<b>\$ 6,579</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>
	<b>Equipment</b>					
09-671-625000	New Equipment	\$ 3,635	\$ 200	\$ 1,500	\$ 1,500	\$ 1,500
09-671-625003	Equipment Lease					
09-671-625004	Carts Repair & Maint	\$ 3,675	\$ 2,044	\$ 4,500	\$ 4,500	\$ 4,500
09-671-625014	Building Maintenance	\$ -	\$ 17,779	\$ 15,000	\$ 15,000	\$ 15,000
09-671-625021	Computer Repairs	\$ -	\$ -	\$ 500	\$ 500	\$ 500
09-671-625025	Range Ball/Club Rentals	\$ 6,317	\$ 5,880	\$ 12,000	\$ 12,000	\$ 12,000
09-671-625030	Cart Lease	\$ 90,658	\$ 85,583	\$ 58,730	\$ 58,730	\$ 53,600
	<b>Total Equipment</b>	<b>\$ 104,285</b>	<b>\$ 111,485</b>	<b>\$ 92,230</b>	<b>\$ 92,230</b>	<b>\$ 87,100</b>
	<b>Professional Services</b>					
09-671-630015	Administrative Services	\$ 50,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000



ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
	<b>Total Professional Services</b>	\$ 50,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Miscellaneous</b>					
09-671-635001	Miscellaneous Expense	\$ 445	\$ 396	\$ 2,500	\$ 2,500	\$ 2,500
09-671-635008	Uniform Expense	\$ 1,126	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
09-671-635023	Sales & Use Tax	\$ 13,896	\$ 14,331	\$ 20,955	\$ 20,955	\$ 20,955
09-671-635025	Advertising	\$ 7,999	\$ 6,518	\$ 7,500	\$ 7,500	\$ 7,500
09-671-635031	Credit Card Fees	\$ 26,972	\$ 27,357	\$ 29,000	\$ 29,000	\$ 29,000
09-671-635040	Licenses & Permits	\$ 136	\$ 200	\$ 2,500	\$ 2,500	\$ 2,500
	<b>Total Miscellaneous</b>	\$ 50,574	\$ 48,802	\$ 63,455	\$ 63,455	\$ 63,455
	<b>Insurance</b>					
09-671-645001	Error/Omission Insurance	\$ 5,079	\$ 4,380	\$ 5,200	\$ 3,839	\$ 4,000
09-671-645002	General Liability	\$ 1,044	\$ 839	\$ 1,100	\$ 698	\$ 700
09-671-645004	Property Insurance	\$ 3,708	\$ 4,191	\$ 4,200	\$ 4,554	\$ 4,600
09-671-645010	Real Property	\$ 3,617	\$ 4,087	\$ 4,100	\$ 4,440	\$ 4,500
	<b>Total Insurance</b>	\$ 13,448	\$ 13,496	\$ 14,600	\$ 13,531	\$ 13,800
	<b>Capital Expense</b>					
09-671-650010	Capital Improvements	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
09-671-650011	Capital Repair	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Capital Expense</b>	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Information Tech</b>					
09-671-660004	Third Party Provider	\$ 7,627	\$ 7,271	\$ 7,300	\$ 7,300	\$ 7,300
09-671-660006	Equip/Software Purch/Maint	\$ 9,565	\$ 9,539	\$ 8,000	\$ 8,000	\$ 8,000
	<b>Total Information Tech</b>	\$ 17,192	\$ 16,811	\$ 15,300	\$ 15,300	\$ 15,300
<b>Total Pro Shop/Carts Expenses</b>		\$ 783,005	\$ 578,429	\$ 618,995	\$ 617,926	\$ 621,596
<b>Golf Maintenance Expenses</b>						
	<b>Payroll</b>					
09-672-610001	Salaries	\$ 303,505	\$ 277,193	\$ 267,000	\$ 267,000	\$ 261,483
09-672-610002	TMRS Retirement	\$ 37,601	\$ 28,659	\$ 32,000	\$ 32,000	\$ 33,018
09-672-610003	Workers' Compensation	\$ 8,532	\$ 7,440	\$ 7,500	\$ 7,500	\$ 8,805
09-672-610004	Unemployment Comp	\$ 1,916	\$ 1,366	\$ 1,500	\$ 1,500	\$ 1,056
09-672-610005	Group Health Insurance	\$ 69,739	\$ 60,238	\$ 61,000	\$ 61,000	\$ 61,600
09-672-610006	Medicare	\$ 4,364	\$ 4,012	\$ 4,000	\$ 4,000	\$ 3,846
09-672-610007	FICA Social Security	\$ 1,290	\$ 3,439	\$ 3,200	\$ 3,200	\$ -
09-672-610008	Overtime Pay	\$ 7,227	\$ 3,703	\$ 8,000	\$ 8,000	\$ 6,104
09-672-610009	Cell Phone Allowance	\$ 1,260	\$ 1,260	\$ 1,260	\$ 1,260	\$ 1,400
09-672-610012	Contract Services	\$ -	\$ 2,312	\$ 3,500	\$ 3,500	\$ 3,500
09-672-610013	Holiday Pay	\$ -	\$ -	\$ -	\$ -	\$ 5,860
	<b>Total Payroll</b>	\$ 435,434	\$ 389,623	\$ 388,960	\$ 388,960	\$ 386,672
	<b>Supplies</b>					
09-672-615002	Supplies	\$ 1,940	\$ 2,519	\$ 5,000	\$ 5,000	\$ 5,000
09-672-615005	Electric	\$ 47,737	\$ 40,993	\$ 50,000	\$ 50,000	\$ 50,000
09-672-615006	Water	\$ 4,763	\$ 3,763	\$ 4,000	\$ 4,000	\$ 4,000
09-672-615026	Trinity Water	\$ 43,739	\$ 3,667	\$ 30,000	\$ 30,000	\$ 30,000
09-672-615027	Golf Course	\$ 2,249	\$ 2,422	\$ 6,000	\$ 6,000	\$ 6,000
09-672-615028	Irrigation	\$ 8,490	\$ 11,079	\$ 9,000	\$ 9,000	\$ 9,000
09-672-615040	Chemicals	\$ 59,352	\$ 47,802	\$ 70,000	\$ 70,000	\$ 70,000
09-672-615041	Sand	\$ 5,444	\$ 5,160	\$ 8,000	\$ 8,000	\$ 8,000
09-672-615042	Seed/Sod	\$ (201)	\$ -	\$ 2,000	\$ 2,000	\$ 2,000
09-672-615043	Décor & Beautifications	\$ 155	\$ -	\$ 580	\$ 580	\$ 600
	<b>Total Supplies</b>	\$ 173,668	\$ 117,404	\$ 184,580	\$ 184,580	\$ 184,600
	<b>Training</b>					
09-672-620001	Training	\$ 500	\$ 860	\$ 2,000	\$ 2,000	\$ 2,000
09-672-620002	Dues & Memberships	\$ 1,075	\$ 1,475	\$ 2,000	\$ 2,000	\$ 2,000
	<b>Total Training</b>	\$ 1,575	\$ 2,335	\$ 4,000	\$ 4,000	\$ 4,000



ACCT		Actual 2018	Actual 2019	Adopted 2020	Projected 2020	Proposed 2021
<b>Equipment</b>						
09-672-625002	Equipment Repair	\$ 12,424	\$ 8,867	\$ 10,000	\$ 10,000	\$ 10,000
09-672-625003	Equipment Lease	\$ 94,748	\$ 77,512	\$ 80,900	\$ 80,900	\$ 80,900
09-672-625004	Equipment Maintenance	\$ 4,172	\$ 8,646	\$ 7,000	\$ 7,000	\$ 7,000
09-672-625007	Small Tools	\$ 1,178	\$ 1,318	\$ 1,500	\$ 1,500	\$ 1,500
09-672-625021	Computer Repairs	\$ -	\$ -	\$ 500	\$ 500	\$ 500
<b>Total Equipment</b>		<b>\$ 112,522</b>	<b>\$ 96,342</b>	<b>\$ 99,900</b>	<b>\$ 99,900</b>	<b>\$ 99,900</b>
<b>Miscellaneous</b>						
09-672-635001	Miscellaneous Expense	\$ 51	\$ 1,135	\$ 1,500	\$ 1,500	\$ 1,500
09-672-635008	Uniform Expense	\$ 6,159	\$ 4,919	\$ 5,500	\$ 5,500	\$ 5,500
09-672-635040	Licenses & Permits	\$ 3,659	\$ 3,865	\$ 4,000	\$ 4,000	\$ 4,000
<b>Total Miscellaneous</b>		<b>\$ 9,869</b>	<b>\$ 9,920</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b>Vehicle Expense</b>						
09-672-640001	Gasoline/Oil	\$ 15,562	\$ 22,658	\$ 22,000	\$ 22,000	\$ 22,000
09-672-640002	Vehicle/Equip Maint	\$ 107	\$ 620	\$ 750	\$ 750	\$ 750
<b>Total Vehicle Expense</b>		<b>\$ 15,669</b>	<b>\$ 23,278</b>	<b>\$ 22,750</b>	<b>\$ 22,750</b>	<b>\$ 22,750</b>
<b>Insurance</b>						
09-672-645005	Mobile Equipment	\$ 6,260	\$ 5,440	\$ 6,000	\$ 6,656	\$ 6,700
09-672-645010	Equipment Insurance	\$ 5,906	\$ 5,871	\$ 6,000	\$ 5,555	\$ 5,600
<b>Total Insurance</b>		<b>\$ 12,166</b>	<b>\$ 11,311</b>	<b>\$ 12,000</b>	<b>\$ 12,211</b>	<b>\$ 12,300</b>
<b>Capital Expense</b>						
09-672-650003	Equipment Rental	\$ -	\$ 1,040	\$ 2,000	\$ 2,000	\$ 2,000
09-672-650010	Capital Improvements	\$ 4,942	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
09-672-650011	Capital Repair	\$ 15,039	\$ 10,617	\$ 5,000	\$ 5,000	\$ 5,000
<b>Total Capital Expense</b>		<b>\$ 19,981</b>	<b>\$ 11,657</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>
<b>Debt Service</b>						
09-672-655023	Bond Series 17 Pymnt to Debt	\$ -	\$ 116,467	\$ 116,232	\$ 116,232	\$ 115,736
<b>Total Debt Service</b>		<b>\$ -</b>	<b>\$ 116,467</b>	<b>\$ 116,232</b>	<b>\$ 116,232</b>	<b>\$ 115,736</b>
<b>Information Technology</b>						
09-672-660004	Thrid Party Provider	\$ 2,041	\$ 2,044	\$ 2,100	\$ 2,100	\$ 2,100
09-672-660006	Equip/Software Purchase/ Maint	\$ -	\$ 637	\$ 800	\$ 800	\$ 800
<b>Total Information Technology</b>		<b>\$ 2,041</b>	<b>\$ 2,681</b>	<b>\$ 2,900</b>	<b>\$ 2,900</b>	<b>\$ 2,900</b>
<b>Total Golf Maintenance Expenses</b>		<b>\$ 740,034</b>	<b>\$ 781,017</b>	<b>\$ 854,322</b>	<b>\$ 854,533</b>	<b>\$ 851,858</b>
<b>TOTAL EXPENSE FOR HCGC</b>		<b>\$ 1,742,049</b>	<b>\$ 1,587,776</b>	<b>\$ 1,740,586</b>	<b>\$ 1,739,728</b>	<b>\$ 1,762,693</b>
<b>Net Total</b>		<b>\$ (193,482)</b>	<b>\$ (10,552)</b>	<b>\$ -</b>	<b>\$ 858</b>	<b>\$ (4,232)</b>

